

**BEFORE THE  
PUBLIC UTILITIES COMMISSION  
OF RHODE ISLAND**

**UNITED WATER RHODE ISLAND, INC. ) DOCKET NO. 4255**

**DIRECT TESTIMONY  
OF  
MATTHEW I. KAHAL**

**ON BEHALF OF THE  
DIVISION OF PUBLIC UTILITIES AND CARRIERS**

**SEPTEMBER 30, 2011**

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**EXETER**

ASSOCIATES, INC.  
10480 Little Patuxent Parkway  
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Columbia, Maryland 21044

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**I. QUALIFICATIONS**

1

2 Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.

3 A. My name is Matthew I. Kahal. I am employed as an independent consultant retained  
4 in this matter by the Division of Public Utilities and Carriers (“Division”). My  
5 business address is 10480 Little Patuxent Parkway, Suite 300, Columbia, Maryland  
6 21044.

7 Q. PLEASE STATE YOUR EDUCATIONAL BACKGROUND.

8 A. I hold B.A. and M.A. degrees in economics from the University of Maryland and  
9 have completed course work and examination requirements for the Ph.D. degree in  
10 economics. My areas of academic concentration included industrial organization,  
11 economic development and econometrics.

12 Q. WHAT IS YOUR PROFESSIONAL BACKGROUND?

13 A. I have been employed in the area of energy, utility and telecommunications  
14 consulting for the past 35 years working on a wide range of topics. Most of my work  
15 has focused on electric utility integrated planning, plant licensing, environmental  
16 issues, mergers and financial issues. I was a co-founder of Exeter Associates, and  
17 from 1981 to 2001 I was employed at Exeter Associates as a Senior Economist and  
18 Principal. During that time, I took the lead role at Exeter in performing cost of capital

1 and financial studies. In recent years, the focus of much of my professional work has  
2 shifted to electric utility restructuring and competition.

3 Prior to entering consulting, I served on the Economics Department faculties  
4 at the University of Maryland (College Park) and Montgomery College teaching  
5 courses on economic principles, development economics and business.

6 A complete description of my professional background is provided in  
7 Appendix A.

8 Q. HAVE YOU PREVIOUSLY TESTIFIED AS AN EXPERT WITNESS  
9 BEFORE UTILITY REGULATORY COMMISSIONS?

10 A. Yes. I have testified before approximately two-dozen state and federal utility  
11 commissions in more than 300 separate regulatory cases. My testimony has addressed  
12 a variety of subjects including fair rate of return, resource planning, financial  
13 assessments, load forecasting, competitive restructuring, rate design, purchased power  
14 contracts, merger economics and other regulatory policy issues. These cases have  
15 involved electric, gas, water and telephone utilities. In 1989, I testified before the  
16 U. S. House of Representatives, Committee on Ways and Means, on proposed federal  
17 tax legislation affecting utilities. A list of these cases may be found in Appendix A,  
18 with my statement of qualifications.

19 Q. WHAT PROFESSIONAL ACTIVITIES HAVE YOU ENGAGED IN SINCE  
20 LEAVING EXETER AS A PRINCIPAL IN 2001?

21 A. Since 2001, I have worked on a variety of consulting assignments pertaining to  
22 electric restructuring, purchase power contracts, environmental controls, cost of  
23 capital and other regulatory issues. Current and recent clients include the U.S.  
24 Department of Justice, U.S. Air Force, U.S. Department of Energy, the Federal  
25 Energy Regulatory Commission, Connecticut Attorney General, Pennsylvania Office

1 of Consumer Advocate, New Jersey Division of Rate Counsel, Rhode Island Division  
2 of Public Utilities, Louisiana Public Service Commission, Arkansas Public Service  
3 Commission, Maryland Department of Natural Resources and Energy Administration,  
4 and MCI.

5 Q. HAVE YOU PREVIOUSLY TESTIFIED BEFORE THE RHODE ISLAND  
6 COMMISSION?

7 A. Yes. I have testified on cost of capital and other matters before this Commission in  
8 gas and electric cases during the past 35 years. A listing of those cases is provided in  
9 my attached Statement of Qualifications, Appendix A.  
10

1 **II. OVERVIEW**

2 **A. Summary of Recommendation**

3 Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS  
4 PROCEEDING?

5 A. I have been asked by the Rhode Island Division of Public Utilities and Carriers (“the  
6 Division”) to develop a recommendation concerning the fair rate of return on the  
7 water utility rate base of United Water Rhode Island, Inc. (“UWRI” or “the  
8 Company”). This includes both a review of the Company’s proposal concerning rate  
9 of return and the preparation of an independent study of the cost of common equity.  
10 I am providing my recommendation to the Division and Mr. Catlin for use in  
11 calculating the test year annual revenue requirement in this case.

12 As the Commission is aware, UWRI is not an independent company, nor is it  
13 publically traded. It is directly owned by United Water Works, Inc. (“UWW”), which  
14 itself is a wholly-owned subsidiary of a much larger foreign company, Suez  
15 Environnement S.A., which has other water utility operations but also has extensive  
16 non-utility operations.

17 Q. WHAT IS THE COMPANY’S RATE OF RETURN PROPOSAL IN THIS  
18 CASE?

19 A. As presented on Schedule PMA-1, page 1 of 2, the Company requests an authorized  
20 overall rate of return of 8.74 percent. The proposed capital structure is that of parent  
21 company, UWW, at March 31, 2011. It includes 52.47 percent common equity  
22 47.53 percent long-term debt and excludes short-term debt. The filed testimony  
23 provides little explanation for this capital structure, and instead merely references  
24 “Company-Provided” information as the source. The overall return includes a return

1 on common equity of 11.1 percent and is sponsored by the Company's outside  
2 witness, Ms. Pauline Ahern.

3 Q. WHY IS THE COMPANY'S PROPOSED RATEMAKING CAPITAL  
4 STRUCTURE BASED ON ITS PARENT RATHER THAN USING ITS  
5 OWN?

6 A. As explained in response to Division 3-7, UWRI is a very small company and is  
7 capitalized at 100 percent equity. As the Company recognizes, this would be overly  
8 expensive and inappropriate capital structure for ratemaking. By comparison, the  
9 parent capital structure is far more reasonable, and the parent is the ultimate source  
10 UWRI's capital base. I concur with this proposed approach. It also would not be  
11 reasonable to use the capital structure of the ultimate parent, Suez. As indicated in  
12 response to Division 3-3, only 6.2 percent of its assets are devoted to water utility  
13 service compared to 96 percent for UWW.

14 Q. WHAT IS YOUR RECOMMENDATION AT THIS TIME ON RATE OF  
15 RETURN?

16 A. As summarized on Schedule MIK-1, page 1 of 2, I am recommending at this time a  
17 return on UWRI's water utility rate base of 7.58 percent. This includes a return on  
18 common equity ("ROE") of 9.5 percent and a capital structure of 49.9 percent total  
19 debt (inclusive of short-term debt) and 50.1 percent common. This capital structure is  
20 provisional and may change with updating. It includes the Company's statement of  
21 its March 31, 2011 common equity (with one small adjustment), its claimed long-  
22 term debt balance and the 12-month average balance of short-term debt for the period  
23 ending June 2011. I am employing a cost of debt of 6.07 percent, which is slightly  
24 lower than the 6.15 percent reported by Ms. Ahern. The cost of debt reduction

1 captures a recent debt refinancing reported by the Company in response to  
2 Division 5-3.

3 Q. HOW DOES MS. AHERN DEVELOP HER 11.1 PERCENT ROE  
4 RECOMMENDATION?

5 A. Ms. Ahern utilizes three cost of equity methods: (1) Discounted Cash Flow (DCF);  
6 (2) the Risk Premium; and (3) Capital Asset Pricing Model (CAPM), with each  
7 methodology applied to a proxy group of eight publically-traded water companies.  
8 The results of these three studies average to 10.23 percent. She also conducts a  
9 “comparable earnings” study of non-regulated companies and obtains 14.5 percent.  
10 This study measures accounting profits and is not a cost of equity study.  
11 Nonetheless, she averages this very high figure with the three cost of equity study  
12 results, obtaining a “baseline” of 10.75 percent.

13 She then makes two adjustments. Recognizing that UWRI has a thicker than  
14 average equity ratio (as compared to the proxy group), she *reduces* the 10.75 percent  
15 baseline by 0.21 percent. Second, she finds that UWRI is riskier than the proxy group  
16 average due to its (allegedly) relatively small size. Based on the “size” analysis, she  
17 increases the baseline cost of equity by 0.55 percent. The sum of these two  
18 adjustments and the 10.75 percent baseline is 11.09 percent, hence her 11.1 percent  
19 ROE recommendation.

20 Q. HOW HAVE YOU DEVELOPED YOUR 9.5 PERCENT ROE  
21 RECOMMENDATION?

22 A. I rely primarily on the use of the DCF model as applied to a water utility proxy group  
23 that is very similar to that used by Ms. Ahern. This produces a range of 8.9 to 9.9  
24 percent, with a midpoint of 9.4 percent. Given the limitations on the water utility  
25 proxy group, I also employ a gas distribution proxy group as a check. I note that in



1 past water utility cases, Ms. Ahern has used the same approach of employing gas  
2 utilities, although she has not done so in this case. My gas utility group produces a  
3 DCF return estimate 8.3 to 9.3 percent, with a 8.8 percent midpoint. This indicates  
4 that my water utility DCF results are probably conservative. Finally, the CAPM  
5 produces a range of 7.9 to 10.0 percent, although I tend to place greater weight on the  
6 upper end of this range. I note that the DCF appears to be this Commission's  
7 preferred method for setting the ROE.

8 In my opinion, these cost of equity results, taking into account the recent  
9 financial market instability, support the reasonableness of my 9.5 percent  
10 recommendation.

11 Q. DO YOU CONSIDER UWRI TO BE A LOW-RISK UTILITY COMPANY?

12 A. Yes, very much so. UWRI provides monopoly water utility service in its Rhode  
13 Island service territory, subject to the regulatory oversight of this Commission. There  
14 is no indication of any material increase in business or financial risk relative to other  
15 water utilities in recent years. In Section III of my testimony I discuss the business  
16 risk attributes for the Company (i.e., specifically its parent) presented in recent credit  
17 rating reports.

18 **B. Capital Cost Trends**

19 Q. HAVE YOU EXAMINED GENERAL TRENDS IN CAPITAL COSTS IN  
20 RECENT YEARS?

21 A. Yes. I show the capital cost trends since 2001, through year-to-date 2011, on page 1  
22 of Schedule MIK-2. Pages 2, 3 and 4 of that schedule show monthly data for January  
23 2007 through August 2011. The indicators provided include the annualized inflation  
24 rate (CPI), ten-year Treasury yields, 3-month Treasury bill yields and Moody's Single  
25 A yields on long-term utility bonds. While there is some fluctuation, these data series

1 show a generally declining trend in capital costs. For example, in the early part of  
2 this ten-year period utility bond yields averaged about 8 percent, with 10-year  
3 Treasury yields of 5 percent. By 2011, Single A utility yields had fallen to 6 percent  
4 or less, with ten-year Treasury yields of about 3 percent. Within the past two months,  
5 Treasury and utility long-term bond rates have declined even further, i.e., near or  
6 below the lowest levels in decades.

7 For the past three years, short-term Treasury rates have been close to zero,  
8 with three-month Treasury bills averaging less than 0.1 percent. These  
9 extraordinarily low rates (which are also reflected in non-Treasury debt instruments)  
10 are the result of an intentional policy of the Federal Reserve (the Fed) to make  
11 liquidity available to the U.S. economy and to promote economic activity. The Fed  
12 has also sought to exert downward pressure on long-term interest rates through its  
13 policy of “quantitative easing.” Although that program ended earlier this summer, the  
14 Fed recently announced a continuation of its near-zero short-term interest rate policy  
15 at least through 2013. As a result, interest rates have remained low and have trended  
16 down.

17 Q. ARE THERE FORCES CONTRIBUTING TO LOW INTEREST RATES  
18 OTHER THAN FED POLICY?

19 A. Yes. While the decline in short-term rates is largely attributable to Fed policy  
20 decisions, the behavior of long-term rates reflects more fundamental economic forces.  
21 Factors that drive down long-term bond interest rates include the weakness of the  
22 macro economy, the inflation outlook and even international events. A weak  
23 economy (as we have at this time) exerts downward pressure on interest rates and  
24 capital costs generally because the demand for capital is low and inflationary  
25 pressures are lacking. While inflation measures can fluctuate from month to month,

1 long-term inflation rate expectations presently remain quite low. Europe's Euro-zone  
2 sovereign debt crisis probably contributes to lower U.S. interest rates, as U.S.  
3 securities are valued as a relative "safe haven" for global capital.

4 Q. DO LOW LONG-TERM INTEREST RATES IMPLY A LOW COST OF  
5 EQUITY FOR UTILITIES?

6 A. In a very general sense and over time, that is normally the case, although the utility  
7 cost of equity and cost of debt need not move together in lock step or in the short run.  
8 The economic forces mentioned above that lead to lower interest rates also tend to  
9 exert downward pressure on the utility cost of equity. After all, many investors tend  
10 to view utility stocks and bonds as substitute or alternative investment vehicles and in  
11 that sense utility stocks and long-term bonds are related.

12 Q. ARE RELATIVE ECONOMIC WEAKNESS AND LOW INFLATION  
13 EXPECTED TO CONTINUE?

14 A. Yes, that appears to be the case. I have consulted the latest "consensus" forecasts  
15 published by *Blue Chip Economic Indicators* (August 10, 2011) (Blue Chip), a survey  
16 compilation of approximately 40 major forecast organizations. The "consensus" calls  
17 for real GDP growth of 1.8 percent in 2011 and 2.5 percent in 2012 and inflation  
18 (GDP deflator) of 2.1 percent in 2011 and 1.9 percent in 2012. In March 2011, Blue  
19 Chip published a consensus ten-year inflation forecast of 2.1 percent per year.

20 Q. HAS THE PATTERN BEEN SIMILAR FOR EQUITY MARKETS?

21 A. As one would expect, equity markets have exhibited far more volatility than bond  
22 markets. Following the onset of the financial crisis about three years ago, stock  
23 market prices plunged, reaching a bottom in March 2009. Since then, stock prices  
24 recovered impressively although the major indexes did not fully recover to pre-crisis  
25 levels. The market recovery continued through most of the first half of 2011, but it

1 then began to deteriorate in late July. The past several weeks have been characterized  
2 by significant stock market losses and unusually high volatility. The federal debt  
3 ceiling debate issue and the subsequent Standard & Poors (S&P) downgrade of  
4 Treasury securities may have been initial triggering events for the equity market  
5 turmoil. The larger fundamental concerns of investors, based on reporting by the  
6 financial press, include the unraveling of the Euro-zone sovereign debt crisis (and its  
7 potential adverse impact on the European banking system) and the expectations by  
8 investors of the potential for further weakening in the U.S. economy (and to a lesser  
9 extent, the global economy).

10 The effects of these economic events on U.S. utilities (such as UWRI ),  
11 however, are difficult to interpret. It would seem that the Euro-zone and global  
12 economic issues would have little to do directly with water service utilities such as  
13 UWRI. However, the recent behavior of markets may, in a general sense, reflect  
14 heightened equity risk premiums. At the same time the emerging economic weakness  
15 that many analysts expect tends to exert downward pressure on capital costs, interest  
16 rates and inflation. Thus, despite the turmoil we remain in a generally low capital  
17 cost environment for utilities.

18 Q. HAVE YOU BEEN ABLE TO INCORPORATE THESE RECENT  
19 CHANGES IN FINANCIAL MARKETS INTO YOUR COST OF CAPITAL  
20 ANALYSIS IN THIS CASE?

21 A. No, not in any formal way. As a general matter, utility stocks were reasonably well  
22 behaved and stable in 2011 through July, as my testimony demonstrates. The sharp  
23 declines and increased volatility has only been evident within the past few weeks and  
24 may turn out to be transitory. While this market turn is notable and should not be  
25 ignored, it should not by itself become the basis for setting UWRI's fair return on

1 equity in this case. Only time will tell whether recent market behavior signals a  
2 fundamental and long-lasting change in cost of capital conditions. At this point, I  
3 believe it is far more prudent to rely on a most recent six-month average of market  
4 data, which has been my past practice. Nonetheless, I have taken into account the  
5 recent market turmoil in developing my recommendation for UWRI in this case.

6 C. **Overview of Testimony**

7 Q. HOW HAVE YOU ORGANIZED THE REMAINDER OF YOUR  
8 TESTIMONY?

9 A. Section III of my testimony presents my adjustments to the capital structure and cost  
10 of debt recommended in this case by the Company. Section IV presents my cost of  
11 equity studies which are based on the DCF method, with the application of the CAPM  
12 providing a comparison and corroboration. Finally, Section V is my review of  
13 Ms. Ahern's cost of equity studies, risk adjustments and her 11.1 percent  
14 recommendation.

1 **III. CAPITAL STRUCTURE AND OVERALL RISK**

2 **A. Capital Structure**

3 Q. WHAT CAPITAL STRUCTURE IS THE COMPANY UTILIZING IN THIS  
4 CASE?

5 A. The requested capital structure in this case is based on parent company United Water  
6 Works, Inc. (“UWW”) capitalization data at March 31, 2011. As noted earlier, this is  
7 a reasonable approach since UWRI issues no debt and relies upon its parent for its  
8 external capital. Unfortunately, the supporting capitalization data were omitted from  
9 the filing and therefore were requested by the Division in discovery. This  
10 information was ultimately supplied in response to Division 3-6.

11 Q. DO YOU AGREE WITH THE PROPOSED CAPITAL STRUCTURE IN  
12 THIS CASE?

13 A. No, not entirely. UWW utilizes a significant amount of short-term debt to fund its  
14 operations, but UWRI omits that debt from its requested ratemaking capital structure.  
15 Division 3-8 asks for an explanation as to why short-term debt was omitted and  
16 Commission precedents supporting the omission. The response indicates that short-  
17 term debt is used for interim funding of capital projects and for working capital  
18 needs, and the response claims that it is eventually replaced by permanent debt or  
19 equity financing. No Commission precedents were cited in the data response to  
20 support the omission.

21 A second capital structure problem is that in citing to the UWW equity  
22 balance, the Company chose to omit a negative balance sheet entry, “Other  
23 Comprehensive Income.” Due to this omission, the UWW actual common equity  
24 balance is overstated by \$3.285 million. When asked for a citation for Commission  
25 approval for this omission, the Company responded, “The Company does not know of

1 any Rhode Island Commission precedent or support for this treatment or exclusion.”

2 (Response to Division 5-5(b))

3 Q. WHY DO YOU BELIEVE SHORT-TERM DEBT SHOULD BE  
4 INCLUDED IN CAPITAL STRUCTURE?

5 A. It is appropriate because it helps to finance the Company’s operations, and it is the  
6 least expensive form of investor-supplied capital. Although short-term debt usage  
7 does over time fluctuate, it is clearly recurring and is a part of UWW’s normal  
8 financing practices. I certainly expect that short-term debt will continue to be used on  
9 an ongoing basis after the conclusion of this rate case.

10 I recognize that short-term debt can be used to finance capital additions on an  
11 interim basis as stated by the Company. In such a case, it might make sense to assign  
12 short-term debt to the Allowance for Funds Used during Construction (“AFUDC”) to  
13 ensure that ratepayers receive the benefit of this inexpensive financing. But this is  
14 not the Company’s practice. As shown in response to Division 3-14, the current  
15 AFUDC rate is 11.16 percent and its calculation reflects no short-term debt  
16 whatsoever. Since UWRI’s AFUDC rate reflects no short-term debt, then it is  
17 important to include it in capital structure for setting the fair rate of return.

18 Q. HOW HAVE YOU REFLECTED SHORT-TERM DEBT?

19 A. In recognition of the fact that short-term debt fluctuates over time, I have utilized a  
20 12-month average for the period ending June 2011. (Response to Division 3-9  
21 attachment, see Schedule MIK-1, page 2 of 2.) This averages \$28.7 million, or 4.0  
22 percent of capitalization. The cost rate on short-term debt is 1.1 percent, and this low  
23 rate is expected to continue through 2013 based on recent policy statements from the  
24 Fed.

1 Q. WHAT IS YOUR ADJUSTMENT TO UWW'S COMMON EQUITY  
2 BALANCE?

3 A. I have reversed the Company's unsupported adjustment to eliminate the negative  
4 \$3.285 million of Other Comprehensive Income. This reversal corrects the equity  
5 balance to an actual value of \$356.1 million, as compared to the Company's adjusted  
6 figure of \$359.4 million, about a 1 percent difference.

7 Q. WITH THESE TWO ADJUSTMENTS, WHAT IS YOUR  
8 RECOMMENDED CAPITAL STRUCTURE?

9 A. As shown on page 1 of Schedule MIK-1, I am recommending a capital structure of  
10 45.83 percent long-term debt, 4.04 percent short-term debt and 50.13 percent  
11 common equity. This capital structure is appropriate for ratemaking and is fair to the  
12 Company.

13 **B. Cost of Debt**

14 Q. HAVE YOU ACCEPTED THE COMPANY'S PROPOSED EMBEDDED  
15 COST OF DEBT?

16 A. Yes, but with one modification. The Company's response to Division 5-3 indicates  
17 that UWW recently redeemed a \$20 million debt issue with a cost rate of 5.3 percent  
18 with a new issue at a cost rate of 4.1 percent. I recalculated the Company's cost of  
19 debt to reflect these interest expense savings. This results in a reduction of the  
20 embedded cost rate from 6.15 percent to 6.07 percent.

21 **C. UWRI's Business Risk**

22 Q. DOES MS. AHERN DISCUSS THE RISKS ASSOCIATED WITH UWRI'S  
23 REGULATED UTILITY OPERATIONS?

24 A. Yes. Her testimony discusses generic water utility industry risk factors, most  
25 prominently the capital investments needed to comply with the Safe Drinking Water



1 Act. In addition, her testimony includes an extensive discussion of “firm size” as a  
2 risk factor. Her testimony includes an upward risk adjustment of 0.55 for UWRI as  
3 compared to her proxy companies to compensate for the Company’s allegedly smaller  
4 size.

5 Q. DOES MS. AHERN ASSERT THAT ANY SIGNIFICANT CHANGES  
6 HAVE OCCURRED IN UWRI’S RISK PROFILE SINCE ITS LAST RATE  
7 CASE?

8 A. No, there is no evidence presented that would indicate a material change in the  
9 Company’s investment risk since its last rate case, nor is there any evidence that it is  
10 materially riskier than the proxy group companies.

11 Q. IS UWRI AN INDEPENDENT WATER COMPANY?

12 A. No, it is not. UWRI is a wholly-owned subsidiary of UWW, a holding company that  
13 owns numerous water utility companies across the United States. UWW, in turn, is  
14 owned by United Water Resources, one of the nation’s largest investor-owned water  
15 systems. The ultimate parent of both UWRI and UWW is the massive French  
16 company, Suez Environnement SA. Due to these complex holding company  
17 arrangements, there are no market data available for UWRI. Instead, the Company  
18 receives equity infusions from time to time from its parent.

19 Q. IS UWRI RATED BY MAJOR CREDIT RATING AGENCIES?

20 A. No, but its parent, UWW, is rated and in response to Division 3-16, the Company  
21 supplied credit rating reports from Standard & Poors (“S&P”) and Moody’s that were  
22 issued during the past two years. UWW is rated by S&P as A- (“Stable”), based on  
23 the most recent report dated July 27, 2011. Please note that S&P generally considers  
24 water utilities to have low business risk, lumping together water utilities with gas  
25 distribution and electric distribution utility companies.

1 Q. WHAT IS THE CREDIT RATING AGENCY ASSESSMENT OF THE  
2 COMPANY'S BUSINESS RISK?

3 A. S&P has a generally favorable view as summarized in recent reports:

4 UWW's stand-alone business risk profile is excellent, reflecting a  
5 favorable regulatory environment, no retail competition in its  
6 service territory, geographic diversity, largely residential markets,  
7 and relatively low operating risks. (S&P July 27, 2011)

8 Moody's rates UWW as Baa(1) and Stable and also finds the UWW's risk  
9 profile to be favorable. The report states that the rating "reflects the relatively stable  
10 and predictable earnings and cash flow generation from the Company's diversified  
11 group of water utilities; the constructive regulatory relationships that exist with  
12 several of those utilities and the implied support of its larger, diversified parent...".

13 Q. IS AN UPWARD RISK ADJUSTMENT TO THE ROE JUSTIFIED FOR  
14 UWRI, AS PROPOSED BY MS. AHERN?

15 A. No, it is not. Her risk adjustment of 0.55 percent relative to the proxy group baseline  
16 cost of equity is not warranted. I explain this issue further in Section V of my  
17 testimony.

1 **IV. COST OF COMMON EQUITY**

2 **A. Using the DCF Model**

3 Q. WHAT STANDARD ARE YOU USING TO DEVELOP YOUR RETURN  
4 ON EQUITY RECOMMENDATION?

5 A. As a general matter, the ratemaking process is designed to provide the utility an  
6 opportunity to recover its (prudently-incurred) costs of providing utility service to its  
7 customers, including the reasonable costs of financing its (used and useful)  
8 investment. Consistent with this “cost-based” approach, the fair and appropriate  
9 return on equity award for a utility is its cost of equity. The utility’s cost of equity is  
10 the return required by investors (i.e., the “market return”) to acquire or hold that  
11 company’s common stock. A return award greater than the market return would be  
12 excessive and would overcharge customers for utility service. Similarly, an  
13 insufficient return could unduly weaken the utility and impair incentives to invest.

14 Although the *concept* of the cost of equity may be precisely stated, its  
15 quantification poses challenges to regulators. The market cost of equity, unlike most  
16 other utility costs, cannot be directly observed (i.e., investors do not directly,  
17 unambiguously state their return requirements), and it therefore must be estimated  
18 using analytic techniques. The DCF model is one such prominent technique familiar  
19 to analysts, this Commission and other utility regulators.

20 Q. IS THE COST OF EQUITY A FAIR RETURN AWARD FOR THE  
21 UTILITY AND ITS CUSTOMERS?

22 A. Generally speaking, I believe it is. A return award commensurate with the cost of  
23 equity generally provides fair and reasonable compensation to utility investors and  
24 normally should allow efficient utility management to successfully finance its  
25 operations on reasonable terms. Certainly, this has been the case for Rhode Island

1 utilities based on the equity returns granted by the Commission in recent years.  
2 Setting the return on equity equal to a reasonable estimate of the cost of equity also is  
3 generally fair to ratepayers.

4 I recognize that there can be exceptions to this general rule. For example, in  
5 some instances, utilities have sought rate of return adders as a reward for asserted  
6 good management performance. In this case, it does not appear that the Company is  
7 making an explicit request for a performance adder, and therefore the issue is one of  
8 *measuring* the cost of equity, not whether a properly measured cost of equity is fair  
9 return.

10 Q. WHAT DETERMINES A COMPANY'S COST OF EQUITY?

11 A. It should be understood that the cost of equity is essentially a market price, and as  
12 such, it is ultimately determined by the forces of supply and demand operating in  
13 financial markets. In that regard, there are two key factors that determine this price.  
14 First, a company's cost of equity is determined by the fundamental conditions in  
15 capital markets (e.g., outlook for inflation, monetary policy, changes in investor  
16 behavior, investor asset preferences, the general business environment, etc.). The  
17 second factor (or set of factors) is the business and financial risks of the Company in  
18 question. For example, the fact that a utility company effectively operates as a  
19 regulated monopoly, dedicated to providing an essential service (in this case water  
20 utility service), typically would imply very low business risk and therefore a  
21 relatively low cost of equity. UWRI/UWW's relatively strong balance sheet and the  
22 favorable assessment by credit rating agencies (i.e., S&P) also contribute to its  
23 relatively low cost of equity.

24 Q. DOES MS. AHERN INCORPORATE THESE PRINCIPLES IN HER  
25 TESTIMONY?  
26

1 A. In general, I believe she attempts to incorporate these principles in conducting her  
2 DCF analysis. However, some of her non-DCF analyses do not adhere as closely to  
3 these principles. For example, risk premium and comparable earnings studies make  
4 excessive use of historical or non-market (i.e., pure accounting-type) data to derive  
5 equity return results.

6 Q. WHAT METHODS ARE YOU USING IN THIS CASE?

7 A. I employ both the DCF and CAPM models, applied to two proxy groups of utility  
8 companies. However, for reasons discussed in my testimony, I emphasize the DCF  
9 model results in formulating my recommendation. It has been my experience that  
10 most utility regulatory commissions (federal and state), including Rhode Island,  
11 heavily emphasize the use of the DCF model to determine the cost of equity and  
12 setting the fair return. As a check (and partly to respond to Ms. Ahern), I also  
13 perform a CAPM study which also is based on the proxy group companies used in my  
14 testimony.

15 Q. PLEASE DESCRIBE THE DCF MODEL?

16 A. As mentioned, this model has been widely relied upon by the regulatory community,  
17 including this Commission. Its widespread acceptance among regulators is due to the  
18 fact that the model is market-based and is derived from standard economic/financial  
19 theory. The model is also transparent and understandable to regulators. I do not  
20 believe that an obscure or highly arcane model would receive the same degree of  
21 regulatory acceptance.

22 The theory begins by recognizing that any publicly-traded common stock  
23 (utility or otherwise) will sell at a price reflecting the discounted stream of cash flows  
24 *expected by investors*. The objective is to estimate that discount rate.

1                   Using certain simplifying assumptions (that I believe are generally reasonable  
2 for utilities), the DCF model for dividend paying stocks can be distilled down as  
3 follows:

4                    $K_e = (D_0/P_0) (1 + 0.5g) + g$ , where:

5                    $K_e$  = cost of equity;

6                    $D_0$  = the current annualized dividend;

7                    $P_0$  = stock price at the current time; and

8                    $g$  = the long-term annualized dividend growth rate.

9                   This is referred to as the constant growth DCF model, because for  
10 mathematical simplicity it is assumed that the growth rate is constant for an  
11 indefinitely long time period. While this assumption may be unrealistic (or not fully  
12 realistic) in many cases, for traditional utilities (which tend to be more stable than  
13 most unregulated companies) the assumption generally is reasonable, particularly  
14 when applied to a group of companies.

15 Q.               HOW HAVE YOU APPLIED THIS MODEL?

16 A.               Strictly speaking, the model can be applied only to publicly-traded companies, i.e.,  
17 companies whose market prices (and therefore market valuations) are transparently  
18 revealed. Consequently, the model cannot be applied to UWRI, which is a wholly-  
19 owned subsidiary of United parent (and indirectly by Suez Environnement), and  
20 therefore a market proxy is needed. In theory, Suez Environnement could serve as  
21 that market proxy, but given its extensive international and non-utility operations, that  
22 would not be reasonable. More importantly, I am reluctant to rely upon a single-  
23 company DCF study (nor does Ms. Ahern), although in theory that approach could be  
24 used.

1           In any case, I believe that an appropriately selected proxy group (preferably  
2 one reasonable in size) is likely to be more reliable than a single company study.  
3 This is because there is “noise” or fluctuations in stock price (or other) data that  
4 cannot always be readily accounted for in a simple DCF study. The use of an  
5 appropriate and robust proxy group helps to allow such “data anomalies” to cancel  
6 out in the averaging process.

7           For the same reason, I prefer to use market data that are relatively current but  
8 averaged over a period of several months (i.e., six months) rather than purely relying  
9 upon “spot” market data. It is important to recall that this is not an academic exercise  
10 but involves the setting of “permanent” utility rates that are likely to be in effect for  
11 several years. The practice of averaging market data over a period of several months  
12 can add stability to the results.

13 Q.           ARE YOU EMPLOYING THE DCF MODEL USING A WATER UTILITY  
14 PROXY GROUP?

15 A.    I am using a proxy group that consists of the nine companies included in the Value  
16 Line Water Industry Group. Ms. Ahern uses a very similar proxy group omitting only  
17 one of the companies included in my group. Of these nine, five are included in the  
18 standard Value Line data base and the other four are listed in the Value Line  
19 “Expanded Edition” of small companies. Unfortunately, the available information for  
20 the four small companies is quite limited raising potential questions regarding  
21 applicability to UWRI. For this reason, I am also using a proxy group of natural gas  
22 distribution utilities. This provides an opportunity for presenting two separate DCF  
23 studies. In fact, I believe that the natural gas distribution utility group serves as a  
24 useful check on the results for the water utility proxy group. I would note that in the  
25 recent past Ms. Ahern also has used a gas distribution utility proxy group in water

1 rate cases, but she has chosen not to do in this case. (Response to Division 3-2) As I  
2 mentioned, S&P lumps water utilities together with gas distribution utilities for  
3 purposes of business risk. Since I place primary weight on my water utility proxy  
4 group, I turn first to that study.

5 **B. DCF Study Using the Proxy Group Water Utility Companies**

6 Q. HOW DID YOU SELECT YOUR WATER PROXY GROUP IN THIS  
7 CASE?

8 A. I am basing my first DCF study on the large group of publicly-traded companies  
9 classified by the *Value Line Investment Survey* as water utility companies. Consistent  
10 with Ms. Ahern, I added the four small water companies listed in the Value Line  
11 Expanded Edition whose assets are principally devoted to regulated utility service.  
12 These nine proxy companies are listed on Schedule MIK-3, page 1 of 2, along with  
13 several risk indicators. Since this proxy group is very similar to that of Ms. Ahern  
14 (differing by only one company), our DCF study results can be directly compared.  
15 Ms. Ahern has chosen to exclude Artesian Resources, a water utility that I believe  
16 warrants inclusion. However, the decision to include or remove Artesian does not  
17 materially affect my ultimate DCF results.

18 It should be noted that although the proxy water companies are primarily  
19 regulated utilities, some also have some non-regulated operations that may be  
20 perceived as riskier than utility operations (e.g., contract water services). I make no  
21 specific adjustment to the DCF cost of capital results or my final recommendation for  
22 those potentially riskier non-regulated operations. Overall, the non-utility operations  
23 for these companies is relatively minor.



1 Q. HAVE EITHER YOU OR MS. AHERN PROPOSED A SPECIFIC RISK  
2 ADJUSTMENT TO THE COST OF EQUITY BETWEEN THE PROXY  
3 COMPANIES AND UWRI?

4 A. Yes, Ms. Ahern includes a significant 0.55 percent risk adjustment for size, although  
5 she seems to suggest a larger adjustment might be more appropriate. She also reflects  
6 a download adjustment of 0.21 percent for UWRI's relatively strong capital structure.  
7 I do not include an explicit risk adjustment, but my final recommendation of 9.5  
8 percent does slightly exceed my water and gas utility DCF results.

9 Q. HOW HAVE YOU APPLIED THE DCF MODEL TO THIS GROUP?

10 A. I have elected to use a six-month time period to measure the dividend yield  
11 component (Do/Po) of the DCF formula. Using the Standard & Poor's *Stock Guide*,  
12 I compiled the month-ending dividend yields for the six months ending August 2011,  
13 the most recent data available to me as of this writing. This covers all of the second  
14 quarter and most of the third quarter 2011. During July and August, equity markets  
15 experienced significant volatility and distress, and those conditions are reflected in  
16 my DCF studies.

17 I show these dividend yield data on page 2 of Schedule MIK-4 for each month  
18 and each proxy company, March through August 2011. Over this six-month period  
19 the proxy group average dividend yields were relatively stable, ranging from a low of  
20 3.27 percent in March to 3.42 percent in July 2011, averaging 3.33 percent for the full  
21 six months. Please note that had I excluded Artesian (as Ms. Ahern has done) the  
22 proxy group dividend yield would be slightly lower.

23 For DCF purposes and at this time, I am using a proxy group dividend yield of  
24 3.33 percent.

25 Q. IS 3.33 PERCENT YOUR FINAL DIVIDEND YIELD?

1 A. Not quite. Strictly speaking, the dividend yield used in the model should be the value  
2 the investor expects to receive over the next 12 months. Using the standard “half  
3 year” growth rate adjustment technique, the DCF adjusted yield becomes 3.4 percent.  
4 This is based on assuming that half of a year growth is 3.0 percent (i.e., a full year  
5 growth is 6.0 percent).

6 Q. DOES MS. AHERN EMPLOY THE SAME GROWTH RATE  
7 ADJUSTMENT?

8 A. I understand that Ms. Ahern also employs this standard half year growth adjustment  
9 to the measured dividend yield. However, she does not employ six-month average of  
10 market data and instead uses a 60-day average ending April 1, 2011. Given the  
11 relative stability of market data for this group, her approach does not appear to  
12 produce a significantly different result than using the six-month average.

13 Q. HOW HAVE YOU DEVELOPED YOUR GROWTH RATE COMPONENT?

14 A. Unlike the dividend yield, the investor growth rate cannot be directly observed but  
15 instead must be inferred through a review of available evidence. The growth rate in  
16 question is the *long-run* dividend per share growth rate, but analysts frequently use  
17 earnings growth as a proxy for (long-term) dividend growth. This is because in the  
18 long-run earnings are the ultimate source of dividend payments to shareholders, and  
19 this is likely to be particularly true for a large group of utility companies.

20 One possible approach is to examine historical growth as a guide to investor  
21 expected future growth, for example the recent five-year or ten-year growth in  
22 earnings, dividends and book value per share. However, my experience with utilities  
23 in recent years is that these historic measures have been very volatile and are not  
24 reliable as prospective measures. This is due in part to extensive corporate or  
25 financial restructuring, particularly in the electric industry. I note that Ms. Ahern

1 does not make use of historical growth rates as an indicator of long-term growth for  
2 water companies for DCF purposes. The DCF growth rate should be prospective, and  
3 one useful source of information on prospective growth is the projections of earnings  
4 per share (typically five years) prepared by securities analysts. It appears that  
5 Ms. Ahern places exclusive weight on this information for her water group, and  
6 I agree that it warrants substantial emphasis.

7 Q. PLEASE DESCRIBE THE ANALYST EARNINGS GROWTH RATE  
8 EVIDENCE.

9 A. Schedule MIK-4, page 3 presents five available and well-known public sources of  
10 projected earnings growth rates. Four of these five sources -- YahooFinance,  
11 MSNMoney, Reuters and CNNfn -- provide averages from securities analyst surveys  
12 conducted by or for these organizations (typically they report the mean or median  
13 value). The fifth, Value Line, is that organization's own estimates and is available  
14 publically on a subscription basis. Value Line publishes its own projections using  
15 annual average earnings per share for a base period of 2008-2010 compared to the  
16 annual average for the forecast period of 2014-2016.

17 As this schedule shows, the growth rates for individual companies vary  
18 somewhat among the five sources. These proxy group averages are 5.0 percent for  
19 CNNfn, 6.6 percent for YahooFinance, 5.3 percent for MSNMoney, 6.6 percent for  
20 Reuters and 5.8 percent for Value Line. Thus, the range of growth rates among the  
21 five sources is 5.0 to 6.6 percent. The average of these five sources is 6.15 percent,  
22 and I have used these results (along with other evidence) in obtaining a reasonable  
23 range of 5.5 to 6.5 percent.

24 Q. IS THERE ANY OTHER EVIDENCE THAT SHOULD BE CONSIDERED?

1 A. Yes. There are a number of reasons why investor expectations of long-run growth  
2 could differ from the limited, five-year earnings projections prepared by securities  
3 analysts. Consequently, while securities analyst estimates should be considered and  
4 given significant weight, these growth rates should be subject to a reasonableness test  
5 and corroboration, to the extent feasible.

6 On Schedule MIK-4, page 4 of 4, I have compiled three other measures of  
7 growth published by Value Line, i.e., growth rates of dividends and book value per  
8 share and long-run retained earnings growth. (Retained earnings growth reflects the  
9 growth over time one would expect from the reinvestment of retained earnings, i.e.,  
10 earnings not paid out as dividends.) Unfortunately, this information is available only  
11 for the five utilities in the standard Value Line edition, and it is not published for the  
12 remaining four small water companies from the Expanded Edition. As shown on this  
13 schedule, these growth measures for the five large companies tend to be similar to or  
14 less than analyst growth projections. Dividend growth averages 4.8 percent, book  
15 value growth averages 4.25 percent, and earnings retention growth averages 4.6  
16 percent.

17 This Commission in the past has favored the use of earnings retention growth  
18 (often referred to as “sustainable growth”), which Value Line indicates to be 4.6  
19 percent. However, at least in theory, the sustainable growth rate also should include  
20 “an adder” to reflect potential future earnings growth from issuing new common  
21 stock at prices above book value (referred to as “external growth” or the “s x v”  
22 factor). In practice, this is difficult to estimate since future stock issuances of  
23 companies over the long-term are an unknown. Nonetheless, I have estimated this  
24 “external growth” factor using Value Line projections for these five companies of the  
25 growth rate (through 2014-2016) in shares outstanding, along with the current stock

1 price premium over book value. This is a common method for calculating the  
2 external growth factor. For these five companies, external growth calculated in this  
3 manner averages about 1.2 percent. (Again, note that external growth cannot be  
4 calculated for the four small water companies.) The sum of “internal” or earnings  
5 retention growth (i.e., 4.6 percent) and “external” growth (i.e., 1.2 percent) is  
6 5.8 percent.

7 Give this estimate of 5.8 percent for the sustainable growth rate and  
8 6.15 percent for analyst earnings projections, a reasonable growth rate range is  
9 5.5 to 6.5 percent to appropriately reflect uncertainty.

10 Q. WHAT IS YOUR DCF CONCLUSION?

11 A. I summarize my DCF analysis on page 1 of Schedule MIK-4. The adjusted dividend  
12 yield for the six months ending August 2011 is 3.4 percent for this group. Available  
13 evidence would support a long-run growth rate in the range of approximately 5.5 to  
14 6.5 percent, as explained above. Summing the adjusted yield and growth rate range  
15 produces a total return of 8.9 to 9.9 percent, and a midpoint result of 9.4 percent.  
16 Reliance on projected earnings would tend to support a result toward the upper end of  
17 that range, while the sustainable growth rate produces a lower DCF result.

18 Q. DO YOU INCLUDE AN ADJUSTMENT FOR FLOTATION EXPENSE?

19 A. A company can incur flotation expenses when engaging in a public issuance of  
20 common stock to support its growth in investment. It might choose to do so and incur  
21 this cost if retained earnings growth (and other capital sources such as dividend  
22 reinvestment programs) are insufficient to provide the needed equity capitalization.  
23 A public issuance typically involves significant underwriting fees and other  
24 administrative expenses, which the utility may seek to recover as a cost of equity  
25 adder.

1                   In this case, Ms. Ahern has provided no data on flotation expense (or public  
2 stock issuances) and does not propose such an adjustment. Moreover, although  
3 UWRI receives equity injections on occasion, it is not clear that Suez Environnement,  
4 the ultimate parent, incurs or has incurred such costs on behalf of UWRI. In this  
5 case, flotation expense does not appear to be an issue.

6 Q.                   HOW DOES YOUR 8.9 TO 9.9 PERCENT DCF RANGE COMPARE TO  
7 MS. AHERN'S DCF ESTIMATE FOR WATER UTILITIES?

8 A.                   Our results are fairly similar. She obtains a median DCF 9.81 percent using a nearly  
9 identical proxy group, which falls within my range of results. As noted earlier, she  
10 relies entirely on securities analyst projections and disregards evidence on earnings  
11 retention growth.

12 C.                   **Gas Company DCF Study**

13 Q.                   HOW HAVE YOU CONDUCTED YOUR GAS COMPANY DCF STUDY?

14 A.                   As an important check on the water company results, I have compiled a proxy group  
15 of nine gas distribution utility companies obtained from the *Value Line Investment*  
16 *Survey* industry group. I use the entire Value Line industry group with the exclusion  
17 of UGI (which has extensive propane and electric utility operations), NiSource  
18 (which is also an integrated electric utility) and Nicor (which is presently being  
19 acquired by another company). I list these nine companies and their risk indicators  
20 on page 2 of Schedule MIK-3.

21 Q.                   WHAT IS THE DIVIDEND YIELD FOR THIS GROUP?

22 A.                   As shown on Schedule MIK-5, page 2 of 4, the group average dividend yield for the  
23 six months ending August 2011 is 3.66 percent. The adjusted dividend yield for this  
24 proxy group is 3.8 percent.

25 Q.                   WHAT IS THE GROWTH RATE EVIDENCE?

1 A. I show the analyst projections of earnings growth for these four companies on  
2 Schedule MIK-5, page 3 of 4, employing the same five public sources as used for the  
3 water utility group. The group averages are 4.7 percent for Value Line, 4.3 percent  
4 for Reuters, 4.4 percent for YahooFinance, 5.0 percent for CNNfn and 4.7 percent for  
5 MSNMoney. The five sources average to 4.5 percent.

6 A second set of growth rates for the nine-company gas utility group is shown  
7 on page 4 of Schedule MIK-5. This schedule provides Value Line's projections of  
8 dividends, book value and growth from earnings retention. These growth rates are  
9 generally similar to the securities analyst projections, averaging 3.8 percent for  
10 dividends, 5.1 percent for book value and 5.1 percent for earnings retention.

11 As mentioned earlier, the Commission has previously made use of the  
12 earnings retention or "sustainable" measure of long-term growth. The internal  
13 component for this proxy group is 5.06 percent, as shown on page 4 of Schedule  
14 MIK-5. I calculated an "external" or "s x v" component for each of the nine gas  
15 companies in the same manner as described for the water companies, producing  
16 0.46 percent. Thus, the total sustainable growth rate is 5.06 percent plus 0.46 percent,  
17 or 5.52 percent.

18 I have used the securities analyst earnings projections (4.5 percent) and the  
19 sustainable growth rate (5.5 percent) to develop a reasonable range for DCF purposes  
20 of 4.5 to 5.5 percent.

21 Q. WHAT DCF MARKET RETURN DOES THIS PRODUCE?

22 A. As shown on Schedule MIK-5, page 1 of 4, I obtain a DCF return range of 8.3 to 9.3  
23 percent, with a midpoint of 8.8 percent. This is based on an adjusted dividend yield  
24 of 3.8 percent plus a 4.5 to 5.5 percent growth range.

1 I believe that the gas utility DCF estimate of 8.8 percent helps support the  
2 reasonableness of my 9.5 percent recommendation for UWRI. The upper end of this  
3 range 9.3 percent reflects the use of the sustainable growth rate methodology.

4 Q. ARE YOU SPECIFICALLY REFLECTING A RISK ADJUSTMENT FOR  
5 UWRI AS COMPARED TO YOUR WATER AND GAS UTILITY PROXY  
6 GROUP BASELINES?

7 A. No, I am not, and no such adjustment is needed since UWRI's parent is rated low  
8 single A and "Stable" by S&P which is similar to the two proxy groups. While my  
9 recommended capital structure (i.e., 50/50 debt versus equity) differs somewhat from  
10 that proposed in this case by the Company, it is nonetheless relatively strong  
11 compared to the proxy water companies (i.e., a group average of about 46.5 percent).

12 **D. The CAPM Analysis**

13 Q. PLEASE DESCRIBE THE CAPM MODEL.

14 A. The CAPM is a form of the "risk premium" approach and is based on modern  
15 portfolio theory. Based on my experience, the CAPM is the cost of equity method  
16 most often used in rate cases after the DCF method, and it is one of Ms. Ahern's three  
17 cost of equity methods. (Her comparable earnings calculations do not provide a  
18 market-based cost of equity estimate.)

19 According to this model, the cost of equity ( $K_e$ ) is equal to the yield on a risk-  
20 free asset plus an equity risk premium multiplied by a firm's "beta" statistic. "Beta"  
21 is a firm-specific risk measure which is computed as the movements in a company's  
22 stock price (or market return) relative to contemporaneous movements in the broadly  
23 defined stock market (e.g., the S&P 500 or the New York Stock Exchange  
24 Composite). This measures the investment risk that cannot be reduced or eliminated  
25 through asset diversification (i.e., holding a broad portfolio of assets). The overall



1 market, by definition, has a beta of 1.0, and a company with lower than average  
2 investment risk (e.g., a utility company) would have a beta below 1.0. The “risk  
3 premium” is defined as the expected return on the overall stock market minus the  
4 yield or return on a risk-free asset.

5 The CAPM formula is:

6  $K_e = R_f + \beta (R_m - R_f)$ , where:

7  $K_e$  = the firm’s cost of equity

8  $R_m$  = the expected return on the overall market

9  $R_f$  = the yield on the risk free asset

10  $\beta$  = the firm (or group of firms) risk measure.

11 Two of the three principal variables in the model are directly observable – the  
12 yield on a risk-free asset (e.g., a Treasury security yield) and the beta. For example,  
13 Value Line publishes estimated betas for each of the companies that it covers, and  
14 Ms. Ahern uses those betas to the exclusion of all other sources. The greatest  
15 difficulty, however, is in the measurement of the expected stock market return (and  
16 therefore the equity risk premium), since that variable cannot be directly observed.

17 While the beta itself also is “observable,” different investor services provide  
18 differing calculations of betas depending on the specific procedures and methods that  
19 they use. These differences can have large impacts on the CAPM results. In this  
20 case, both Ms. Ahern and I use Value Line published betas, but I note that other  
21 sources have somewhat different betas, which would yield lower results.

22 Q. HOW HAVE YOU APPLIED THIS MODEL?

23 A. For purposes of my CAPM analysis, I have used a long-term (i.e., 30-year) Treasury  
24 yield as the risk-free-return along with the average beta for the water utility proxy  
25 group. (See Schedule MIK-3, page 1 of 2, for the company-by-company betas.)

1 It should be noted that the gas utility proxy group beta is slightly lower than the water  
2 company beta. In last six months, long-term Treasury yields have averaged  
3 approximately 4.25 percent, and the recent Value Line betas for my water proxy  
4 group averages 0.72. I note that Ms. Ahern has elected to use a betas for her water  
5 utility group that average a slightly higher value of 0.74. Finally, and as explained  
6 below, I am using an equity risk premium range of 5 to 8 percent, although I see less  
7 support for the upper end of that range.

8 Using these data inputs, the CAPM calculation results are shown on page 1 of  
9 Schedule MIK-6. My low-end cost of equity estimate uses a risk-free rate of  
10 4.25 percent,<sup>1</sup> a proxy group beta of 0.72 and an equity risk premium of 5 percent.

11 
$$K_e = 4.25\% + 0.72 (5.0\%) = 7.9\%$$

12 The upper end estimate uses a risk-free rate of 4.25 percent, a proxy group beta of  
13 0.72 and an equity risk premium of 8.0 percent.

14 
$$K_e = 4.25\% + 0.72 (8.0\%) = 10.0\%$$

15 Thus, with these inputs the CAPM provides a cost of equity range of 7.9 to 10.0  
16 percent, with a midpoint of 8.9 percent. The CAPM analysis produces a midpoint  
17 result somewhat lower than the range of results from my water group DCF analysis,  
18 but I have not placed reliance on the CAPM returns in formulating my return on  
19 equity recommendation in this case. This is due to the unusual behavior of Treasury  
20 bond markets (the recent “flight to quality problem”), and with the recent stock  
21 market turmoil, it is difficult to assess equity risk premiums at this time. Moreover,  
22 this Commission has not placed much reliance on the CAPM in past cases.

23 Q. WHAT RESULT WOULD YOU OBTAIN USING MS. AHERN’S  
24 MARKET RISK PREMIUM?

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<sup>1</sup> As of this writing, long-term Treasury yields are approximately 3.4 percent, and Ms. Ahern uses 4.88 percent, based on interest rate forecasts.

1 A. For her CAPM studies, Ms. Ahern has selected a market risk premium of 7.1 percent.  
2 In conjunction with a representative utility beta of 0.72 (based on Value Line data for  
3 the water utility group) and a 4.25 percent Treasury bond yield, the CAPM produces:

4 
$$K_e = 4.25\% + 0.72 (7.1\%) = 9.36\%$$

5 Q. IT APPEARS THAT A KEY ELEMENT IN YOUR CAPM STUDY IS  
6 YOUR EQUITY MARKET RETURN RISK PREMIUM OF 5 TO 8  
7 PERCENT. HOW DID YOU DERIVE THAT RANGE?

8 A. There is a great deal of disagreement among analysts regarding the reasonably  
9 expected market return on the stock market as a whole and therefore the risk  
10 premium. In my opinion, a reasonable risk premium to use would be about 6 percent,  
11 which today would imply a stock market return of 10.25 percent (i.e., 6.0 + 4.25 =  
12 10.25 percent). Due to uncertainty concerning the true market return value, I am  
13 employing a broad range of 5 to 8 percent as the overall market rate of return, which  
14 would imply a market equity return of roughly 9 to 12 percent for the overall stock  
15 market.

16 Q. DO YOU HAVE A SOURCE FOR THAT RANGE?

17 A. Yes. The well-known finance textbook by Brealey, Myers and Allen (*Principles of*  
18 *Corporate Finance*) reviews a broad range of evidence on the equity risk premium.

19 The authors of the risk premium literature conclude:

20  
21 Brealey, Myers and Allen have no official position on the issue,  
22 but we believe that a range of 5 to 8 percent is reasonable for the  
23 risk premium in the United States. (page 154)

24 I would note that Ms. Ahern's 7.1 percent falls comfortably within that range,  
25 and her testimony even cites the Brealey, Myers text as an authoritative source on  
26 cost of capital. My "midpoint" risk premium of roughly 6.5 percent is also within  
27 that range.

1           There is one important caveat to consider here regarding the 5 to 8 percent  
2 range that the authors believe is supported by the literature. It appears that the 5 to  
3 8 percent range is specified relative to short-term Treasury yields, not relative to long-  
4 term (i.e., 30-year) Treasury yields. At this time, the application of the CAPM using  
5 short-term Treasury yields would not be meaningful because those yields in 2011  
6 have approximated zero. It therefore could be argued that the 5 to 8 percent range of  
7 Brealy *et al.* is overstated if a long-term Treasury yield is used as the risk-free rate,  
8 i.e., the practice followed by both Ms. Ahern and me.

## V. MS. AHERN'S COST OF EQUITY METHODS

### 1 A. Overview of Methods and Recommendation

2 Q. HOW DOES MS. AHERN DEVELOP HER COST OF EQUITY RANGE?

3 A. Ms. Ahern employs four methods, with three being methods that produce market-  
4 based cost of equity estimates (i.e., DCF, CAPM, and Risk Premium) and one that is  
5 not market-based (i.e., Comparable Earnings). The Comparable Earnings is not a  
6 recognized cost of equity method but rather a method that simply documents  
7 accounting return measures for other, non-regulated companies. For that reason, it  
8 does not fit with cost-based ratemaking and is irrelevant to the capital attraction  
9 standard.

10 Ms. Ahern presents on Schedule PMA-1 a concise summary of the results that  
11 she obtains from her various studies applied to her water company proxy group.

12 I reproduce her summary in the table below for ease of reference.

| <b>Summary of Ms. Ahern's Results</b> |                           |                            |
|---------------------------------------|---------------------------|----------------------------|
|                                       |                           | <u>Water<br/>Companies</u> |
| (1)                                   | DCF Studies               | 9.81%                      |
| (2)                                   | Risk Premium              | 10.61%                     |
| (3)                                   | CAPM Studies              | 10.26%                     |
| (4)                                   | Comparable Earnings       | 14.5%                      |
| (5)                                   | Average                   | 10.75%                     |
| (6)                                   | Financial Risk Adjustment | (0.21%)                    |
| (7)                                   | Size Risk Adjustment      | +0.55                      |
| <b>(8)</b>                            | <b>Recommendation</b>     | <b>11.1%</b>               |

Source: Schedule PMA-1, page 2

1 Q. DO THE RESULTS IN THIS TABLE SUPPORT MS. AHERN'S  
2 RECOMMENDATION OF 11.1 PERCENT?

3 I do not believe that they do. First, it is clear that this Commission has a  
4 preference for the DCF methodology as the basis for ROE awards. Her DCF finding  
5 is 9.81 percent, which is well below her 11.1 percent recommendation and is actually  
6 reasonably close to my 9.5 percent ROE recommendation. A major problem with her  
7 ROE recommendation is that it is unduly distorted by her 14.5 percent Comparable  
8 Earnings estimate, a study method that is both not meaningful and unrelated in any  
9 way to the cost of equity for UWRI.

10 Finally, as discussed later, her size risk adjustment is completely improper.

11 Q. ARE YOU CONTESTING HER DCF RESULTS?

12 A. I have some technical disagreements with her DCF study, but the end result average  
13 is in line with my 8.9 to 9.9 percent DCF range. It should be mentioned that my  
14 analysis finds a securities analyst growth rate average of 6.15 percent compared with  
15 her 6.65 percent -- a 0.5 percent difference. The compilation of securities analyst  
16 estimates in my DCF study is both more recent and comprehensive than the data used  
17 by Ms. Ahern.

18 In addition, Ms. Ahern did not attempt to calculate the "sustainable" growth  
19 rate which has been relied upon by the Commission in past cases. The sustainable  
20 growth rate is at least slightly lower than securities analyst growth rates for the water  
21 utility group.

22 **B. Ms. Ahern's CAPM Studies**

23 Q. HOW DID MS. AHERN OBTAIN HER CAPM RESULTS?

24 A. Her analysis first applies the standard CAPM formula, using the following data input  
25 parameters:

- 1 (1) Risk free rate (long-term Treasury yield): 4.88%
- 2 (2) Risk premium: 7.1%
- 3 (3) Beta: 0.74

4 These parameters produce the following results:

5 
$$K_e (\text{water}) = 4.88\% + 0.74 (7.1\%) = 10.15\%$$

6 Ms. Ahern lowers this slightly to 10.02 percent using the median beta rather than the  
7 mean. (Schedule PMA-10, page 2) She also employs the “ECAPM” (a modified  
8 version of the CAPM), but in doing so obtains a somewhat higher result, i.e., 10.5  
9 percent. While there is no basis or support for use of the “ECAPM” adjustment in the  
10 context of the utility cost of equity, in this case it has only a modest effect on her cost  
11 of equity results. This is because she averages the standard and ECAPM together to  
12 obtain an overall CAPM estimate of 10.25 percent.

13 Q. ARE MS. AHERN’S CAPM RESULTS OVERSTATED?

14 A. Yes. While the 4.88 percent risk free rate might have been within the range of  
15 reasonableness at one time, it now greatly overstates Treasury yields. Long-term  
16 Treasury yields are now approximately 3.4 percent, and I have used 4.25 percent,  
17 which approximates the average over the recent six months ending in August 2011.

18 The remaining elements of her CAPM -- beta and risk premium -- differ only  
19 modestly from the parameters that I have used, and therefore, I will not discuss them  
20 further. Merely correcting her overstated Treasury interest rate from 4.88 percent to  
21 my 4.25 percent (a figure which also exceeds current levels) would produce a CAPM  
22 estimate roughly in line with my range of results and ROE recommendation.

23 Q. IS THE ECAPM ADJUSTMENT APPROPRIATE?

24 A. No, it is not, particularly for utilities. The ECAPM calculation procedure is  
25 mathematically equivalent to adjusting the beta upwards. However, Ms. Ahern uses





1 **D. The Comparable Earnings Method**

2 Q. IS THE COMPARABLE EARNINGS STUDY A USEFUL METHOD FOR  
3 ESTIMATING A COMPANY'S MARKET COST OF EQUITY?

4 A. No, it has nothing to do with the cost of equity. This method compiles accounting  
5 data (not market data) on the returns on equity actually earned (or projected to be  
6 earned) for a large group of non-regulated companies that Ms. Ahern purports to be  
7 comparable in risk to UWRI. At best, this is a "fairness" argument, not a cost of  
8 equity study. That is, the comparable earnings method supposes that UWRI should  
9 be entitled to earn returns similar to those achieved by unregulated companies.

10 Q. WHAT ROLE DOES THE COMPARABLE EARNINGS STUDY PLAY IN  
11 THE FINAL RECOMMENDATION?

12 A. Ms. Ahern obtained 14.5 percent for her water utility proxy group companies using  
13 this method. This figure is not even remotely close to the recommended 11.1 percent,  
14 and it greatly exceeds the DCF estimate of 9.81 percent.

15 Q. WHAT ARE THE PROBLEMS WITH THIS METHOD?

16 A. Setting aside the problem that the comparable earnings method does not even  
17 measure the cost of equity, there are an assortment of conceptual and measurement  
18 problems that render it meaningless even as a "fairness metric." First, a company's  
19 accounting return on equity is not the return available to an investor, primarily due to  
20 the fact that stocks for unregulated companies typically sell at a large premium to  
21 book value, often several times book value. Take for example a company earning  
22 \$2 per share and having a book value of \$10 per share – a 20 percent return on equity.  
23 However, if the share price is \$20, then someone purchasing the stock today would  
24 see \$2 in earnings on a \$20 investment – a 10 percent earnings return on market  
25 value. While I am not suggesting that earnings/market value equates to the cost of

1 equity, it is apparent that earnings/book value does not and cannot measure the  
2 investor's return or compensation for investing funds in that company.

3 A serious measurement problem is that the accounting return on equity is  
4 distorted by historical equity write-offs taken by a company over the years. The  
5 returns measured using book value are merely reported (or projected) earnings  
6 divided by the common equity balance. But suppose in the past the company took  
7 operating losses or its accountants booked a write down to equity (e.g., the company  
8 decided to close a money losing division, took a structuring charge, made an  
9 accounting change resulting in a write off, etc.). This might not affect current  
10 earnings (or projected earnings) at all. But it would reduce the company's equity  
11 balance, perhaps substantially. Reducing book equity has the mechanical effect of  
12 inflating the reported return on equity calculation. In some cases, it can even increase  
13 the earnings as well. The issue, then, is whether it makes any sense to *increase* a  
14 utility's authorized return on equity because some unregulated companies took  
15 accounting write offs. But that perverse result is what Ms. Ahern's method produces.

16 A final issue concerns market power. The purpose of regulation is to prevent  
17 utilities (which are monopolies) from exercising monopoly or market power. Market  
18 power (or market imperfection) is common in many industries of the U.S. economy  
19 for a variety reasons, many quite legitimate – patent protection, unusually skillful  
20 management, locational advantages, product differentiation, entry barriers, etc. The  
21 mere presence of market power is not by itself necessarily (and typically not) an  
22 antitrust issue. To the extent that it is present, it will be embedded in the earnings that  
23 Ms. Ahern reports in her comparable earnings study. And, therefore, those  
24 unregulated earnings cannot be used to establish the fair return for a utility such as  
25 UWRI.

1 E. **Size Adjustment**

2 Q. WHAT IS MS. AHERN'S RISK ADJUSTMENT FOR SIZE?

3 A. She adds 0.55 percent to the water utility proxy group baseline results to compensate  
4 for UWRI's relatively small size. This obviously has a material effect on her  
5 recommendation. The basis of her adjustment is that UWRI is (allegedly) smaller  
6 than her proxy water companies (on average) and that small size adds to investment  
7 risk and therefore the cost of equity.

8 Q. IS THERE PERSUASIVE EVIDENCE OF SIZE AS A RISK FACTOR?

9 A. It is possible that size could be a business risk factor, but only one of many. It is not  
10 clear why size should be the *only* business risk factor considered in this case for  
11 setting UWRI's cost of equity. Unfortunately, the evidence that Ms. Ahern presents  
12 concerning the size/risk relationship is not very persuasive because it is based  
13 primarily on historic market returns for unregulated companies. There are reasons  
14 why size may matter for unregulated companies but have little or no importance for  
15 regulated utilities. For example, for non-regulated companies size may simply be a  
16 proxy for "maturity" or lack growth. That is, rapidly growing or start-up companies  
17 tend to be relatively risky *and* relatively small. Larger companies, by comparison, in  
18 general are also stable companies merely due to their age. While this is interesting  
19 (and possibly spurious), it has very little to do with utilities.

20 Q. ARE THERE ANY OTHER CONSIDERATIONS?

21 A. Yes. For risk evaluation purposes, UWRI should not be viewed as a "small  
22 company" because it is a segment of United Water, Inc., a vastly larger water  
23 company operating in numerous states. For example, United Water instead could  
24 organize itself as being a single company in which case it would be larger, not smaller  
25 than the average of the proxy companies. Instead, it is organized as a holding

1            company with numerous utility operating subsidiaries, with UWRI being just one.  
2            UWRI is *not* entitled to a return on equity premium (even a small one) just because  
3            United Water has selected the holding company form of corporate organization.

4    Q.            DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?

5    A.            Yes, it does.

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**BEFORE THE  
PUBLIC UTILITIES COMMISSION  
OF RHODE ISLAND**

**UNITED WATER RHODE ISLAND, INC. ) DOCKET NO. 4255**

**SCHEDULES ACCOMPANYING THE  
DIRECT TESTIMONY  
OF  
MATTHEW I. KAHAL  
  
ON BEHALF OF THE  
DIVISION OF PUBLIC UTILITIES AND CARRIERS**

**SEPTEMBER 30, 2011**

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**EXETER**

ASSOCIATES, INC.  
10480 Little Patuxent Parkway  
Suite 300  
Columbia, Maryland 21044

**UNITED WATER RHODE ISLAND, INC.**

Pro Forma Rate of Return Summary at  
 March 31, 2011

| <u>Capital Type</u>            | <u>Balance<sup>(1)</sup><br/>(Thousands \$)</u> | <u>% of Total</u> | <u>Cost Rate</u>     | <u>Weighted Cost</u> |
|--------------------------------|---|-------------------|----------------------|----------------------|
| Long-Term Debt                 | \$325,580                                       | 45.83%            | 6.07% <sup>(3)</sup> | 2.78%                |
| Short-Term Debt <sup>(2)</sup> | 28,710  | 4.04              | 1.10                 | 0.04                 |
| Common Equity                  | <u>356,119</u>                                  | <u>50.13</u>      | <u>9.50</u>          | <u>4.76</u>          |
| Total                          | \$710,409                                       | 100.00%           | --                   | 7.58%                |

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<sup>(1)</sup> Source: Response to DIV 3-6. Equity balance provided by Company reverses the removal of \$3.285 million for other comprehensive income.

<sup>(2)</sup> Page 2 of this schedule.

<sup>(3)</sup> Source: Response to DIV 3-6 and DIV 5-3. Reflects the refinancing savings for a \$20 million debt issue (5.3 percent replaced by 4.1 percent debt).

**UNITED WATER RHODE ISLAND, INC.**

Monthly Short-Term Debt Balances  
July 2010 - June 2011

|                | <u>Balance</u><br><u>(\$000)</u> | <u>Interest</u><br><u>Rate</u> |
|----------------|----------------------------------|--------------------------------|
| July 2010      | \$50,823                         | 1.39%                          |
| August         | 55,500                           | 1.29                           |
| September      | 37,150                           | 1.18                           |
| October        | 17,161                           | 1.10                           |
| November       | 13,933                           | 1.10                           |
| December       | 6,339                            | 1.05                           |
| January 2011   | 17,468                           | 1.10                           |
| February       | 26,661                           | 1.19                           |
| March          | 28,000                           | 1.10                           |
| April          | 28,000                           | 1.10                           |
| May            | 30,387                           | 1.01                           |
| June           | <u>33,100</u>                    | <u>1.07</u>                    |
| <b>Average</b> | <b>\$28,710</b>                  | <b>1.13%</b>                   |

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Source: Company response to DIV 3-9 Attachment

**UNITED WATER RHODE ISLAND, INC.**

Trends in Capital Costs

|       | <u>Annualized<br/>Inflation (CPI)</u> | <u>10-Year<br/>Treasury Yield</u> | <u>3-Month<br/>Treasury Yield</u> | <u>Single A<br/>Utility Yield</u> |
|-------|---------------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| 2001  | 2.9%                                  | 5.0%                              | 3.5%                              | 7.8%                              |
| 2002  | 1.6                                   | 4.6                               | 1.6                               | 7.4                               |
| 2003  | 1.9                                   | 4.1                               | 1.0                               | 6.6                               |
| 2004  | 2.7                                   | 4.3                               | 1.4                               | 6.2                               |
| 2005  | 3.4                                   | 4.3                               | 3.0                               | 5.6                               |
| 2006  | 2.5                                   | 4.8                               | 4.8                               | 6.1                               |
| 2007  | 2.8                                   | 4.6                               | 4.5                               | 6.3                               |
| 2008  | 3.8                                   | 3.4                               | 1.6                               | 6.5                               |
| 2009  | (0.4)                                 | 3.2                               | 0.2                               | 6.0                               |
| 2010  | 1.6                                   | 3.2                               | 0.1                               | 5.5                               |
| 2011* | 2.9                                   | 2.8                               | 0.1                               | 5.4                               |

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\*Year-to-date average, January – August 2011.



**UNITED WATER RHODE ISLAND, INC.**

U.S. Historic Trends in Capital Costs  
 (Continued)

|             | <u>Annualized<br/>Inflation<br/>(CPI)</u> | <u>10-Year<br/>Treasury Yield</u> | <u>3-Month<br/>Treasury Yield</u> | <u>Single A<br/>Utility Yield</u> |
|-------------|---|-----------------------------------|-----------------------------------|-----------------------------------|
| <u>2007</u> |   |                                   |                                   |                                   |
| January     | 2.1%                                      | 4.8%                              | 5.1%                              | 6.0%                              |
| February    | 2.4                                       | 4.7                               | 5.2                               | 5.9                               |
| March       | 2.8                                       | 4.6                               | 5.1                               | 5.9                               |
| April       | 2.6                                       | 4.7                               | 5.0                               | 6.0                               |
| May         | 2.7                                       | 4.8                               | 5.0                               | 6.0                               |
| June        | 2.7                                       | 5.1                               | 5.0                               | 6.3                               |
| July        | 2.4                                       | 5.0                               | 5.0                               | 6.3                               |
| August      | 2.0                                       | 4.7                               | 4.3                               | 6.2                               |
| September   | 2.8                                       | 4.5                               | 4.0                               | 6.2                               |
| October     | 3.5                                       | 4.5                               | 4.0                               | 6.1                               |
| November    | 4.3                                       | 4.2                               | 3.4                               | 6.0                               |
| December    | 4.1                                       | 4.1                               | 3.1                               | 6.2                               |
| <u>2008</u> |   |                                   |                                   |                                   |
| January     | 4.3%                                      | 3.7%                              | 2.8%                              | 6.0%                              |
| February    | 4.0                                       | 3.7                               | 2.2                               | 6.2                               |
| March       | 4.0                                       | 3.5                               | 1.3                               | 6.2                               |
| April       | 3.9                                       | 3.7                               | 1.3                               | 6.3                               |
| May         | 4.2                                       | 3.9                               | 1.8                               | 6.3                               |
| June        | 5.0                                       | 4.1                               | 1.9                               | 6.4                               |
| July        | 5.6                                       | 4.0                               | 1.7                               | 6.4                               |
| August      | 5.4                                       | 3.9                               | 1.8                               | 6.4                               |
| September   | 4.9                                       | 3.7                               | 1.2                               | 6.5                               |
| October     | 3.7                                       | 3.8                               | 0.7                               | 7.6                               |
| November    | 1.1                                       | 3.5                               | 0.2                               | 7.6                               |
| December    | 0.1                                       | 2.4                               | 0.0                               | 6.5                               |

**UNITED WATER RHODE ISLAND, INC.**

U.S. Historic Trends in Capital Costs  
 (Continued)

|             | Annualized<br>Inflation<br><u>(CPI)</u> | 10-Year<br><u>Treasury Yield</u> | 3-Month<br><u>Treasury Yield</u> | Single A<br><u>Utility Yield</u> |
|-------------|---|----------------------------------|----------------------------------|----------------------------------|
| <u>2009</u> |   |                                  |                                  |                                  |
| January     | 0.0%                                    | 2.5%                             | 0.1%                             | 6.4%                             |
| February    | 0.2                                     | 2.9                              | 0.3                              | 6.3                              |
| March       | (0.4)                                   | 2.8                              | 0.2                              | 6.4                              |
| April       | (0.7)                                   | 2.9                              | 0.2                              | 6.5                              |
| May         | (1.3)                                   | 2.9                              | 0.2                              | 6.5                              |
| June        | (1.4)                                   | 3.7                              | 0.2                              | 6.2                              |
| July        | (2.1)                                   | 3.6                              | 0.2                              | 6.0                              |
| August      | (1.5)                                   | 3.6                              | 0.2                              | 5.7                              |
| September   | (1.3)                                   | 3.4                              | 0.1                              | 5.5                              |
| October     | (0.2)                                   | 3.4                              | 0.1                              | 5.6                              |
| November    | 1.8                                     | 3.4                              | 0.1                              | 5.6                              |
| December    | 2.5                                     | 3.6                              | 0.1                              | 5.8                              |
| <u>2010</u> |   |                                  |                                  |                                  |
| January     | 2.6%                                    | 3.7%                             | 0.1%                             | 5.8%                             |
| February    | 2.1                                     | 3.7                              | 0.1                              | 5.9                              |
| March       | 2.3                                     | 3.7                              | 0.2                              | 5.8                              |
| April       | 2.2                                     | 3.9                              | 0.2                              | 5.8                              |
| May         | 2.0                                     | 3.4                              | 0.2                              | 5.5                              |
| June        | 1.1                                     | 3.2                              | 0.1                              | 5.5                              |
| July        | 1.2                                     | 3.0                              | 0.2                              | 5.3                              |
| August      | 1.1                                     | 2.7                              | 0.2                              | 5.0                              |
| September   | 1.1                                     | 2.7                              | 0.2                              | 5.0                              |
| October     | 1.2                                     | 2.5                              | 0.1                              | 5.1                              |
| November    | 1.1                                     | 2.8                              | 0.1                              | 5.4                              |
| December    | 1.2                                     | 3.3                              | 0.1                              | 5.6                              |

**UNITED WATER RHODE ISLAND, INC.**

U.S. Historic Trends in Capital Costs  
(Continued)

|             | <u>Annualized<br/>Inflation<br/>(CPI)</u> | <u>10-Year<br/>Treasury Yield</u> | <u>3-Month<br/>Treasury Yield</u> | <u>Single A<br/>Utility Yield</u> |
|-------------|---|-----------------------------------|-----------------------------------|-----------------------------------|
| <u>2011</u> |   |                                   |                                   |                                   |
| January     | 1.6%                                      | 3.4%                              | 0.1%                              | 5.6%                              |
| February    | 2.1                                       | 3.6                               | 0.1                               | 5.7                               |
| March       | 2.7                                       | 3.4                               | 0.1                               | 5.6                               |
| April       | 2.2                                       | 3.5                               | 0.1                               | 5.6                               |
| May         | 3.6                                       | 3.2                               | 0.0                               | 5.3                               |
| June        | 3.6                                       | 3.0                               | 0.0                               | 5.3                               |
| July        | 3.6                                       | 3.0                               | 0.0                               | 5.4                               |
| August      | 3.8                                       | 2.3                               | 0.0                               | 5.1                               |

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Source: *Economic Report of the President, Mergent's Bond Record,*  
*Federal Reserve Statistical Release (H.15), Consumer Price Index Summary*  
(BLS)

**UNITED WATER RHODE ISLAND, INC.**

List of the Water Utility Proxy Companies

|    | <u>Company</u>        | <u>Safety<br/>Rating</u> | <u>Financial<br/>Strength</u> | <u>Beta</u> | <u>2010<br/>Common<br/>Equity<br/>Ratio*</u> |
|----|-----------------------|--------------------------|-------------------------------|-------------|--|
| 1. | American States Water | 3                        | B++                           | 0.75        | 55.7%  |
| 2. | Aqua American         | 3                        | B+                            | 0.65        | 43.4   |
| 3. | American Water Works  | 3                        | B                             | 0.65        | 43.2   |
| 4. | Artesian Resources    | 3                        | B+                            | 0.60        | 47.5   |
| 5. | California Water      | 3                        | B+                            | 0.70        | 47.6   |
| 6. | Connecticut Water     | 2                        | B+                            | 0.80        | 51.0   |
| 7. | Middlesex Water       | 2                        | B+                            | 0.75        | 56.0   |
| 8. | SJW Corporation       | 3                        | B+                            | 0.90        | 46.3   |
| 9. | York Water            | <u>2</u>                 | <u>B++</u>                    | <u>0.70</u> | <u>52.0</u>                                  |
|    | <b>Average</b>        | <b>2.7</b>               | <b>--</b>                     | <b>0.72</b> | <b>49.2%</b>                                 |

---

\* The common equity ratio excludes short-term debt (and current maturities of long-term debt). Actual year-end 2010 equity ratio including short-term debt and current maturities averages 46.5 percent.

Source: *Value Line Investment Survey*, July 22, 2011.

**UNITED WATER RHODE ISLAND, INC.**

Listing of the Gas Utility Proxy Companies

|    | <u>Company</u>    | <u>Safety<br/>Rating</u> | <u>Financial<br/>Strength</u> | <u>Beta</u> | <u>2010<br/>Common<br/>Equity<br/>Ratio*</u> |
|----|-------------------|--------------------------|-------------------------------|-------------|--|
| 1. | AGL Resources     | 2                        | B++                           | 0.75        | 52.0%  |
| 2. | Atmos Energy      | 2                        | B+                            | 0.70        | 54.6   |
| 3. | LaClede Group     | 2                        | B++                           | 0.60        | 59.5   |
| 4. | New Jersey Res.   | 1                        | A                             | 0.65        | 62.8   |
| 5. | NW Natural Gas    | 1                        | A                             | 0.60        | 53.5   |
| 6. | Piedmont Natural  | 2                        | B++                           | 0.65        | 59.0   |
| 7. | South Jersey Ind. | 2                        | B++                           | 0.65        | 62.6   |
| 8. | Southwest Gas     | 3                        | B                             | 0.75        | 50.9   |
| 9. | WGL Corp.         | <u>1</u>                 | <u>A</u>                      | <u>0.65</u> | <u>65.0</u>                                  |
|    | <b>Average</b>    | <b>1.8</b>               | <b>--</b>                     | <b>0.67</b> | <b>57.8%</b>                                 |

---

\* The common equity ratio excludes short-term debt (and current maturities of long-term debt). Actual 2010 year-end equity ratio including short-term debt and current maturities averages 52.0 percent.

Source: *Value Line Investment Survey*, June 10, 2011.

**UNITED WATER RHODE ISLAND, INC.**

DCF Summary for  
Water Utility Proxy Group

|   |                           |
|---|---------------------------|
| 1. Dividend Yield (March – August 2011) | 3.33% <sup>(1)</sup>      |
| 2. Adjusted Yield ((1) x 1.03)          | 3.4%                      |
| 3. Long-Term Growth Rate                | 5.5 – 6.5% <sup>(2)</sup> |
| 4. Total Return ((2) + (3))             | 8.9 – 9.9%                |
| 5. Flotation Adjustment                 | 0.0%                      |
| 6. Cost of Equity ((4) + (5))           | 9.4%                      |
| <b>Recommendation</b>                   | <b>9.5%</b>               |

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<sup>(1)</sup> Schedule MIK-5, page 2 of 4.

<sup>(2)</sup> Schedule MIK-5, page 3 of 4.

**UNITED WATER RHODE ISLAND, INC.**

Dividend Yields for the Water  
 Utility Group  
 (October 2009 – March 2010)

| <u>Company</u>        | <u>March</u> | <u>April</u> | <u>May</u>   | <u>June</u>  | <u>July</u>  | <u>August</u> | <u>Average</u> |
|-----------------------|--------------|--------------|--------------|--------------|--------------|---------------|----------------|
| 1. American States    | 2.9%         | 3.2%         | 3.2%         | 3.2%         | 3.3%         | 3.2%          | 3.17%          |
| 2. Aqua American      | 2.7          | 2.7          | 2.7          | 2.8          | 2.9          | 3.0           | 2.80           |
| 3. American Water     | 3.1          | 3.0          | 2.9          | 3.1          | 3.3          | 3.1           | 3.08           |
| 4. Artesian Resources | 3.9          | 3.9          | 3.9          | 4.2          | 4.2          | 4.2           | 4.05           |
| 5. California Water   | 3.3          | 3.3          | 3.3          | 3.3          | 3.4          | 3.3           | 3.32           |
| 6. Connecticut Water  | 3.5          | 3.6          | 3.7          | 3.6          | 3.7          | 3.6           | 3.62           |
| 7. Middlesex Water    | 4.0          | 3.9          | 3.9          | 3.9          | 4.0          | 4.0           | 3.95           |
| 8. SJW Water          | 3.0          | 3.0          | 3.0          | 2.8          | 2.9          | 3.0           | 2.95           |
| 9. York Water         | <u>3.0</u>   | <u>3.0</u>   | <u>3.0</u>   | <u>3.2</u>   | <u>3.1</u>   | <u>2.9</u>    | <u>3.03</u>    |
| <b>Average</b>        | <b>3.27%</b> | <b>3.29%</b> | <b>3.29%</b> | <b>3.34%</b> | <b>3.42%</b> | <b>3.37%</b>  | <b>3.33%</b>   |

Source: Standard & Poors *Stock Guide*, April – September 2011.

**UNITED WATER RHODE ISLAND, INC.**

Projection of Earnings Per Share  
 Five-Year Growth Rates for the  
 Electric Company Proxy Group

| <u>Company</u>       | <u>Value Line</u> | <u>Yahoo</u> | <u>MSN</u>   | <u>Reuters</u> | <u>CNN</u>   | <u>Average</u> |
|----------------------|-------------------|--------------|--------------|----------------|--------------|----------------|
| 1. American States   | 5.5%              | 5.5%         | --%          | 5.5%           | 3.0%         | 4.88%          |
| 2. American Water    | 8.5               | 8.7          | 8.7          | 11.23          | 8.5          | 9.13           |
| 3. Aqua American     | 10.5              | 6.0          | 6.5          | 7.2            | 7.5          | 7.54           |
| 4. Artesian Res.     | 3.6               | 4.5          | 3.6          | 4.5            | 3.6          | 3.97           |
| 5. California Water  | 6.0               | 9.0          | --           | 6.33           | 5.0          | 6.58           |
| 6. Connecticut Water | 4.0               | 3.0          | 4.0          | 5.5            | 3.0          | 3.90           |
| 7. Middlesex Water   | 3.0               | 3.0          | 3.0          | (1.0)          | 3.0          | 2.20           |
| 8. SJW Water         | 5.5               | 14.0         | --           | 14.0           | --           | 11.17          |
| 9. York Water        | <u>6.0</u>        | <u>6.0</u>   | <u>6.0</u>   | <u>6.0</u>     | <u>6.0</u>   | <u>6.00</u>    |
| <b>Average</b>       | <b>5.84%</b>      | <b>6.64%</b> | <b>5.30%</b> | <b>6.58%</b>   | <b>4.95%</b> | <b>6.15%</b>   |

Source: *Value Line Investment Survey*, July 22, 2011. YahooFinance.com, MSNMoney.com, Reuters.com, CNNFN.com, public websites, July 2011.



**UNITED WATER RHODE ISLAND, INC.**

Other *Value Line* Growth Measures  
For the Water Utility Proxy Group

| <u>Company</u>      | <u>Dividend<br/>per Share</u> | <u>Book Value<br/>per Share</u> | <u>Earnings<br/>Retention</u> |
|---------------------|-------------------------------|---------------------------------|-------------------------------|
| 1. American States  | 4.0%                          | 2.0%                            | 5.5%                          |
| 2. American Water   | 8.0                           | --                              | 4.5                           |
| 3. Aqua American    | 5.5                           | 6.0                             | 5.5                           |
| 4. California Water | 3.0                           | 3.5                             | 5.5                           |
| 5. SJW              | <u>3.5</u>                    | <u>5.5</u>                      | <u>2.0</u>                    |
| <b>Average</b>      | <b>4.80%</b>                  | <b>4.25%</b>                    | <b>4.60%</b>                  |

Source: *Value Line Investment Survey*, July 22, 2011. The earnings retention figures are for the time period 2013-2015. Projections are not available for the small companies, i.e., Connecticut Water, Artesian, Middlesex and York.

**UNITED WATER RHODE ISLAND, INC.**

DCF Summary for  
Water Utility Proxy Group

|   |                           |
|---|---------------------------|
| 1. Dividend Yield (March – August 2011) | 3.66% <sup>(1)</sup>      |
| 2. Adjusted Yield ((1) x 1.025)         | 3.8%                      |
| 3. Long-Term Growth Rate                | 4.5 – 5.5% <sup>(2)</sup> |
| 4. Total Return ((2) + (3))             | 8.3 – 9.3%                |
| 5. Flotation Adjustment                 | 0.0%                      |
| 6. Cost of Equity ((4) + (5))           | 8.8%                      |
| <b>Recommendation</b>                   | <b>9.50%</b>              |

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<sup>(1)</sup> Schedule MIK-4, page 2 of 4.

<sup>(2)</sup> Schedule MIK-4, page 3 of 4.

**UNITED WATER RHODE ISLAND, INC.**

Dividend Yields for Gas Distribution Proxy Group  
 (March – August 2011)

| <u>Company</u>     | <u>March</u> | <u>April</u> | <u>May</u>   | <u>June</u>  | <u>July</u>  | <u>August</u> | <u>Average</u> |
|--------------------|--------------|--------------|--------------|--------------|--------------|---------------|----------------|
| 1. AGL Resources   | 4.5%         | 4.3%         | 4.4%         | 4.4%         | 4.4%         | 4.3%          | 4.38%          |
| 2. Atmos           | 4.0          | 3.9          | 4.1          | 4.1          | 4.1          | 4.1           | 4.05           |
| 3. LaClede         | 4.3          | 4.2          | 4.3          | 4.3          | 4.3          | 4.1           | 4.25           |
| 4. New Jersey Res. | 3.4          | 3.3          | 3.1          | 3.2          | 3.3          | 3.1           | 3.23           |
| 5. Northwest Nat.  | 3.8          | 3.8          | 3.9          | 3.9          | 3.9          | 3.8           | 3.85           |
| 6. Piedmont        | 3.8          | 3.7          | 3.7          | 3.8          | 4.0          | 3.8           | 3.80           |
| 7. South Jersey    | 2.6          | 2.5          | 2.6          | 2.7          | 2.9          | 2.8           | 2.68           |
| 8. Southwest Gas   | 2.7          | 2.7          | 2.7          | 2.7          | 2.8          | 2.9           | 2.75           |
| 9. WGL             | <u>4.0</u>   | <u>3.9</u>   | <u>3.9</u>   | <u>4.0</u>   | <u>4.0</u>   | <u>3.7</u>    | <u>3.92</u>    |
| <b>Average</b>     | <b>3.68%</b> | <b>3.59%</b> | <b>3.63%</b> | <b>3.68%</b> | <b>3.74%</b> | <b>3.62%</b>  | <b>3.66%</b>   |

Source: S&P *Stock Guide*, April – September 2011.

**UNITED WATER RHODE ISLAND, INC.**

Projection of Earnings per Share  
 Five-Year Growth Rates for the  
 Gas Distribution Proxy Group

|    | <u>Company</u>  | <u>Value Line</u> | <u>Yahoo</u> | <u>MSN</u>   | <u>Reuters</u> | <u>CNN</u>   | <u>Average</u> |
|----|-----------------|-------------------|--------------|--------------|----------------|--------------|----------------|
| 1. | AGL Resources   | 5.0%              | 5.30%        | 4.06%        | 5.17%          | 7.0%         | 5.29%          |
| 2. | Atmos           | 5.0               | 3.35         | 4.5          | 3.88           | 5.0          | 4.35           |
| 3. | LaClede         | 2.5               | 3.70         | 3.0          | 5.00           | --           | 3.55           |
| 4. | New Jersey Res. | 4.0               | 2.55         | 4.0          | 3.04           | 5.0          | 3.72           |
| 5. | Northwest       | 4.5               | 3.67         | 4.6          | 3.88           | 4.0          | 4.13           |
| 6. | Piedmont        | 3.0               | 4.75         | 4.8          | 4.38           | 4.0          | 4.19           |
| 7. | South Jersey    | 9.0               | 7.50         | 6.0          | 7.00           | 6.0          | 6.37           |
| 8. | Southwest       | 8.0               | 4.40         | 6.0          | 2.70           | 5.0          | 5.22           |
| 9. | WGL             | <u>1.5</u>        | <u>3.90</u>  | <u>5.3</u>   | <u>3.67</u>    | <u>4.2</u>   | <u>3.71</u>    |
|    | <b>Average</b>  | <b>4.72%</b>      | <b>4.35%</b> | <b>4.70%</b> | <b>4.30%</b>   | <b>5.03%</b> | <b>4.50%</b>   |

Sources: *Value Line Investment Survey*, June 10, 2011. YahooFinance.com, MSNMoney.com, CNNFox.com, Reuters.com, public websites, July 2011.

**UNITED WATER RHODE ISLAND, INC.**

Other Value Line Measure of  
 Growth for the Gas Distribution Proxy Group

|    | <u>Company</u>  | <u>Dividend<br/>Per Share</u> | <u>Book Value<br/>Per Share</u> | <u>Earnings<br/>Retention</u> |
|----|-----------------|-------------------------------|---------------------------------|-------------------------------|
| 1. | AGL Resources   | 3.0%                          | 6.0%                            | 5.5%                          |
| 2. | Atmos           | 2.0                           | 4.5                             | 4.0                           |
| 3. | LaClede         | 2.5                           | 5.0                             | 4.0                           |
| 4. | New Jersey Res. | 4.5                           | 6.0                             | 6.5                           |
| 5. | Northwest       | 3.5                           | 6.5                             | 4.5                           |
| 6. | Piedmont        | 3.5                           | 3.0                             | 4.0                           |
| 7. | South Jersey    | 8.5                           | 6.5                             | 8.0                           |
| 8. | Southwest       | 4.5                           | 5.0                             | 5.5                           |
| 9. | WGL             | <u>2.5</u>                    | <u>3.5</u>                      | <u>3.5</u>                    |
|    | <b>Average</b>  | <b>3.83%</b>                  | <b>5.11%</b>                    | <b>5.06%</b>                  |

Source: *Value Line Investment Survey*, June 10, 2011. The earnings retention figures are projections for 2014–2016.

**UNITED WATER RHODE ISLAND, INC.**

Capital Asset Pricing Model Study  
Illustrative Calculations

**A. Model Specification**

$K_e = R_F + \beta (R_m - R_F)$ , where

$K_e$  = cost of equity

$R_F$  = return on risk free asset

$R_m$  = expected stock market return

**B. Data Inputs**

$R_F = 4.25\%$  (Treasury bond yield for the most recent six months, see page 2 of 2)

$R_m = 9.25 - 12.25\%$  (equates to equity risk premium of 5.0 - 8.0%)

Beta = 0.72

**C. Model Calculations**

Low end:  $K_e = 4.25\% + 0.72 (5.0) = 7.9\%$

Midpoint:  $K_e = 4.25\% + 0.72 (6.5) = 8.9\%$

Upper End:  $K_e = 4.25\% + 0.72 (8.0) = 10.0\%$

**UNITED WATER RHODE ISLAND, INC.**

Long-Term Treasury Yields  
(March - August 2011)

| <u>Month</u>   | <u>30-Year</u> | <u>20-Year</u> | <u>10-Year</u> |
|----------------|----------------|----------------|----------------|
| March          | 4.51%          | 4.27%          | 3.41%          |
| April          | 4.50           | 4.28           | 3.46           |
| May            | 4.29           | 4.01           | 3.17           |
| June           | 4.23           | 3.91           | 3.00           |
| July           | 4.27           | 3.95           | 3.00           |
| August         | <u>3.65</u>    | <u>3.24</u>    | <u>2.30</u>    |
| <b>Average</b> | <b>4.24%</b>   | <b>3.94%</b>   | <b>3.05%</b>   |

Source: Federal Reserve, "Statistical Release," April - September 2011.

**ATTACHMENT A**

**QUALIFICATIONS OF  
MATTHEW I. KAHAL**



## **MATTHEW I. KAHAL**

Since 2001, Mr. Kahal has worked as an independent consulting economist, specializing in energy economics, public utility regulation and utility financial studies. Over the past three decades, his work has encompassed electric utility integrated resource planning (IRP), power plant licensing, environmental compliance and utility financial issues. In the financial area he has conducted numerous cost of capital studies and addressed other financial issues for electric, gas, telephone and water utilities. Mr. Kahal's work in recent years has shifted to electric utility restructuring, mergers and various aspects of regulation.

Mr. Kahal has provided expert testimony on more than 350 occasions before state and federal regulatory commissions and the U.S. Congress. His testimony has covered need for power, integrated resource planning, cost of capital, purchased power practices and contracts, merger economics, industry restructuring and various other regulatory and public policy issues.

### **Education:**

B.A. (Economics) - University of Maryland, 1971.

M.A. (Economics) - University of Maryland, 1974.

Ph.D. candidacy - University of Maryland, completed all course work  
and qualifying examinations.

### **Previous Employment:**

1981-2001 - Exeter Associates, Inc. (founding Principal, Vice President and President).

1980-1981 - Member of the Economic Evaluation Directorate, The Aerospace Corporation, Washington, D.C. office.

1977-1980 - Economist, Washington, D.C. consulting firm.

1972-1977 - Research/Teaching Assistant and Instructor, Department of Economics, University of Maryland (College Park). Lecturer in Business and Economics, Montgomery College.

### **Professional Work Experience:**

Mr. Kahal has more than thirty years experience managing and conducting consulting assignments relating to public utility economics and regulation. In 1981, he and five colleagues founded the firm of Exeter Associates, Inc. and for the next 20 years he served as a Principal and corporate officer in the firm. During that time, he supervised multi-million dollar support contracts with the State of Maryland and directed the technical work conducted both by Exeter professional staff and numerous subcontractors. Additionally, Mr. Kahal took the lead role at Exeter in consulting to the firm's other governmental and private clients in the areas of financial

analysis, utility mergers, electric restructuring and utility purchase power contracts.

At the Aerospace Corporation, Mr. Kahal served as an economic consultant to the Strategic Petroleum Reserve (SPR). In that capacity he participated in a detailed financial assessment of the SPR, and developed an econometric forecasting model of U.S. petroleum industry inventories. That study has been used to determine the extent to which private sector petroleum stocks can be expected to protect the U.S. from the impacts of oil import interruptions.

Before entering consulting, Mr. Kahal held faculty positions with the Department of Economics at the University of Maryland and with Montgomery College teaching courses on economic principles, business and economic development.

**Publications and Consulting Reports:**

Projected Electric Power Demands of the Baltimore Gas and Electric Company, Maryland Power Plant Siting Program, 1979.

Projected Electric Power Demands of the Allegheny Power System, Maryland Power Plant Siting Program, January 1980.

An Econometric Forecast of Electric Energy and Peak Demand on the Delmarva Peninsula, Maryland Power Plant Siting Program, March 1980 (with Ralph E. Miller).

A Benefit/Cost Methodology of the Marginal Cost Pricing of Tennessee Valley Authority Electricity, prepared for the Board of Directors of the Tennessee Valley Authority, April 1980.

An Evaluation of the Delmarva Power and Light Company Generating Capacity Profile and Expansion Plan, (Interim Report), prepared for the Delaware Office of the Public Advocate, July 1980, (with Sharon L. Mason).

Rhode Island-DOE Electric Utilities Demonstration Project, Third Interim Report on Preliminary Analysis of the Experimental Results, prepared for the Economic Regulatory Administration, U.S. Department of Energy, July 1980.

Petroleum Inventories and the Strategic Petroleum Reserve, The Aerospace Corporation, prepared for the Strategic Petroleum Reserve Office, U.S. Department of Energy, December 1980.

Alternatives to Central Station Coal and Nuclear Power Generation, prepared for Argonne National Laboratory and the Office of Utility Systems, U.S. Department of Energy, August 1981.

"An Econometric Methodology for Forecasting Power Demands," Conducting Need-for-Power Review for Nuclear Power Plants (D.A. Nash, ed.), U.S. Nuclear Regulatory Commission, NUREG-0942, December 1982.

State Regulatory Attitudes Toward Fuel Expense Issues, prepared for the Electric Power Research Institute, July 1983, (with Dale E. Swan).

"Problems in the Use of Econometric Methods in Load Forecasting," Adjusting to Regulatory Pricing and Marketing Realities (Harry Trebing, ed.), Institute of Public Utilities, Michigan State University, 1983.

Proceedings of the Maryland Conference on Electric Load Forecasting, (editor and contributing author), Maryland Power Plant Siting Program, PPES-83-4, October 1983.

"The Impacts of Utility-Sponsored Weatherization Programs: The Case of Maryland Utilities," (with others), in Government and Energy Policy (Richard L. Itteilag, ed.), 1983.

Power Plant Cumulative Environmental Impact Report, contributing author, (Paul E. Miller, ed.) Maryland Department of Natural Resources, January 1984.

Projected Electric Power Demands for the Potomac Electric Power Company, three volumes with Steven L. Estomin), prepared for the Maryland Power Plant Siting Program, March 1984.

"An Assessment of the State-of-the-Art of Gas Utility Load Forecasting," (with Thomas Bacon, Jr. and Steven L. Estomin), published in the Proceedings of the Fourth NARUC Biennial Regulatory Information Conference, 1984.

"Nuclear Power and Investor Perceptions of Risk," (with Ralph E. Miller), published in The Energy Industries in Transition: 1985-2000 (John P. Weyant and Dorothy Sheffield, eds.), 1984.

The Financial Impact of Potential Department of Energy Rate Recommendations on the Commonwealth Edison Company, prepared for the U.S. Department of Energy, October 1984.

"Discussion Comments," published in Impact of Deregulation and Market Forces on Public Utilities: The Future of Regulation (Harry Trebing, ed.), Institute of Public Utilities, Michigan State University, 1985.

An Econometric Forecast of the Electric Power Loads of Baltimore Gas and Electric Company, two volumes (with others), prepared for the Maryland Power Plant Siting Program, 1985.

A Survey and Evaluation of Demand Forecast Methods in the Gas Utility Industry, prepared for the Public Utilities Commission of Ohio, Forecasting Division, November 1985, (with Terence Manuel).

A Review and Evaluation of the Load Forecasts of Houston Lighting & Power Company and Central Power & Light Company -- Past and Present, prepared for the Texas Public Utility Commission, December 1985, (with Marvin H. Kahn).

Power Plant Cumulative Environmental Impact Report for Maryland, principal author of three of the eight chapters in the report (Paul E. Miller, ed.), PPSP-CEIR-5, March 1986.

"Potential Emissions Reduction from Conservation, Load Management, and Alternative Power," published in Acid Deposition in Maryland: A Report to the Governor and General Assembly, Maryland Power Plant Research Program, AD-87-1, January 1987.

Determination of Retrofit Costs at the Oyster Creek Nuclear Generating Station, March 1988, prepared for Versar, Inc., New Jersey Department of Environmental Protection.

Excess Deferred Taxes and the Telephone Utility Industry, April 1988, prepared on behalf of the National Association of State Utility Consumer Advocates.

Toward a Proposed Federal Policy for Independent Power Producers, comments prepared on behalf of the Indiana Consumer Counselor, FERC Docket EL87-67-000, November 1987.

Review and Discussion of Regulations Governing Bidding Programs, prepared for the Pennsylvania Office of Consumer Advocate, June 1988.

A Review of the Proposed Revisions to the FERC Administrative Rules on Avoided Costs and Related Issues, prepared for the Pennsylvania Office of Consumer Advocate, April 1988.

Review and Comments on the FERC NOPR Concerning Independent Power Producers, prepared for the Pennsylvania Office of Consumer Advocate, June 1988.

The Costs to Maryland Utilities and Ratepayers of an Acid Rain Control Strategy -- An Updated Analysis, prepared for the Maryland Power Plant Research Program, October 1987, AD-88-4.

"Comments," in New Regulatory and Management Strategies in a Changing Market Environment (Harry M. Trebing and Patrick C. Mann, editors), Proceedings of the Institute of Public Utilities Eighteenth Annual Conference, 1987.

Electric Power Resource Planning for the Potomac Electric Power Company, prepared for the Maryland Power Plant Research Program, July 1988.

Power Plant Cumulative Environmental Impact Report for Maryland (Thomas E. Magette, ed.) authored two chapters, November 1988, PPRP-CEIR-6.

Resource Planning and Competitive Bidding for Delmarva Power & Light Company, October 1990, prepared for the Maryland Department of Natural Resources (with M. Fullenbaum).

Electric Power Rate Increases and the Cleveland Area Economy, prepared for the Northeast Ohio Areawide Coordinating Agency, October 1988.

An Economic and Need for Power Evaluation of Baltimore Gas & Electric Company's Perryman Plant, May 1991, prepared for the Maryland Department of Natural Resources (with M. Fullenbaum).

The Cost of Equity Capital for the Bell Local Exchange Companies in a New Era of Regulation, October 1991, presented at the Atlantic Economic Society 32nd Conference, Washington, D.C.

A Need for Power Review of Delmarva Power & Light Company's Dorchester Unit 1 Power Plant, March 1993, prepared for the Maryland Department of National Resources (with M. Fullenbaum)

The AES Warrior Run Project: Impact on Western Maryland Economic Activity and Electric Rates, February 1993, prepared for the Maryland Power Plant Research Program (with Peter Hall).

An Economic Perspective on Competition and the Electric Utility Industry, November 1994. Prepared for the Electric Consumers' Alliance.

PEPCO's Clean Air Act Compliance Plan: Status Report, prepared for the Maryland Power Plant Research Plan, January 1995 (w/Diane Mountain, Environmental Resources Management, Inc.).

The FERC Open Access Rulemaking: A Review of the Issues, prepared for the Indiana Office of Utility Consumer Counselor and the Pennsylvania Office of Consumer Advocate, June 1995.

A Status Report on Electric Utility Restructuring: Issues for Maryland, prepared for the Maryland Power Plant Research Program, November 1995 (with Daphne Psacharopoulos).

Modeling the Financial Impacts on the Bell Regional Holding Companies from Changes in Access Rates, prepared for MCI Corporation, May 1996.

The CSEF Electric Deregulation Study: Economic Miracle or the Economists' Cold Fusion?, prepared for the Electric Consumers' Alliance, Indianapolis, Indiana, October 1996.

Reducing Rates for Interstate Access Service: Financial Impacts on the Bell Regional Holding Companies, prepared for MCI Corporation, May 1997.

The New Hampshire Retail Competition Pilot Program: A Preliminary Evaluation, July 1997, prepared for the Electric Consumers' Alliance (with Jerome D. Mierzwa).

Electric Restructuring and the Environment: Issue Identification for Maryland, March 1997, prepared for the Maryland Power Plant Research Program (with Environmental Resource Management, Inc.)

An Analysis of Electric Utility Embedded Power Supply Costs, prepared for Power-Gen International Conference, Dallas, Texas, December 1997.

Market Power Outlook for Generation Supply in Louisiana, December 2000, prepared for the Louisiana Public Service Commission (with others).

A Review of Issues Concerning Electric Power Capacity Markets, prepared for the Maryland Power Plant Research Program, December 2001 (with B. Hobbs and J. Inon).

The Economic Feasibility of Air Emissions Controls at the Brandon Shores and Morgantown Coal-fired Power Plants, February 2005, (prepared for the Chesapeake Bay Foundation).

The Economic Feasibility of Power Plant Retirements on the Entergy System, September 2005 with Phil Hayet (prepared for the Louisiana Public Service Commission).

Expert Report on Capital Structure, Equity and Debt Costs, prepared for the Edmonton Regional Water Customers Group, August 30, 2006.

Maryland's Options to Reduce and Stabilize Electric Power Prices Following Restructuring, with Steven L. Estomin, prepared for the Power Plant Research Program, Maryland Department of Natural Resources, September 2006.

Expert Report of Matthew I. Kahal, on behalf of the U. S. Department of Justice, August 2008, Civil Action No. IP-99-1693C-MIS.

**Conference and Workshop Presentations:**

Workshop on State Load Forecasting Programs, sponsored by the Nuclear Regulatory Commission and Oak Ridge National Laboratory, February 1982 (presentation on forecasting methodology).

Fourteenth Annual Conference of the Michigan State University Institute for Public Utilities, December 1982 (presentation on problems in forecasting).

Conference on Conservation and Load Management, sponsored by the Massachusetts Energy Facilities Siting Council, May 1983 (presentation on cost-benefit criteria).

Maryland Conference on Load Forecasting, sponsored by the Maryland Power Plant Siting Program and the Maryland Public Service Commission, June 1983 (presentation on overforecasting power demands).

The 5th Annual Meetings of the International Association of Energy Economists, June 1983 (presentation on evaluating weatherization programs).

The NARUC Advanced Regulatory Studies Program (presented lectures on capacity planning for electric utilities), February 1984.

The 16th Annual Conference of the Institute of Public Utilities, Michigan State University (discussant on phase-in and excess capacity), December 1984.

U.S. Department of Energy Utilities Conference, Las Vegas, Nevada (presentation of current and future regulatory issues), May 1985.

The 18th Annual Conference of the Institute of Public Utilities, Michigan State University, Williamsburg, Virginia, December 1986 (discussant on cogeneration).

The NRECA Conference on Load Forecasting, sponsored by the National Rural Electric Cooperative Association, New Orleans, Louisiana, December 1987 (presentation on load forecast accuracy).

The Second Rutgers/New Jersey Department of Commerce Annual Conference on Energy Policy in the Middle Atlantic States, Rutgers University, April 1988 (presentation on spot pricing of electricity).

The NASUCA 1988 Mid-Year Meeting, Annapolis, Maryland, June 1988, sponsored by the National Association of State Utility Consumer Advocates (presentation on the FERC electricity avoided cost NOPRs).

The Thirty Second Atlantic Economic Society Conference, Washington, D.C., October 1991 (presentation of a paper on cost of capital issues for the Bell Operating Companies).

The NASUCA 1993 Mid-Year Meeting, St. Louis, Missouri, sponsored by the National Association of State Utility Consumer Advocates, June 1993 (presentation on regulatory issues concerning electric utility mergers).

The NASUCA and NARUC annual meetings in New York City, November 1993 (presentations and panel discussions on the emerging FERC policies on transmission pricing).

The NASUCA annual meetings in Reno, Nevada, November 1994 (presentation concerning the FERC NOPR on stranded cost recovery).

U.S. Department of Energy Utilities/Energy Management Workshop, March 1995 (presentation concerning electric utility competition).

The 1995 NASUCA Mid-Year Meeting, Breckenridge, Colorado, June 1995, (presentation concerning the FERC rulemaking on electric transmission open access).

The 1996 NASUCA Mid-Year Meeting, Chicago, Illinois, June 1996 (presentation concerning electric utility merger issues).

Conference on “Restructuring the Electric Industry,” sponsored by the National Consumers League and Electric Consumers Alliance, Washington, D.C., May 1997 (presentation on retail access pilot programs).

The 1997 Mid-Atlantic Conference of Regulatory Utilities Commissioners (MARUC), Hot Springs, Virginia, July 1997 (presentation concerning electric deregulation issues).

Power-Gen ‘97 International Conference, Dallas, Texas, December 1997 (presentation concerning utility embedded costs of generation supply).

Consumer Summit on Electric Competition, sponsored by the National Consumers League and Electric Consumers’ Alliance, Washington, D.C., March 2001 (presentation concerning generation supply and reliability).

National Association of State Utility Consumer Advocates, Mid-Year Meetings, Austin, Texas, June 16-17, 2002 (presenter and panelist on RTO/Standard Market Design issues).

Louisiana State Bar Association, Public Utility Section, October 2, 2002. (Presentation on Performance-Based Ratemaking and panelist on RTO issues). Baton Rouge, Louisiana.

Virginia State Corporation Commission/Virginia State Bar, Twenty Second National Regulatory Conference, May 10, 2004. (Presentation on Electric Transmission System Planning.)  
Williamsburg, Virginia.



Expert Testimony  
of Matthew I. Kahal

|     | <u>Docket Number</u>             | <u>Utility</u>                              | <u>Jurisdiction</u> | <u>Client</u>                 | <u>Subject</u>                                      |
|-----|----------------------------------|---|---------------------|-------------------------------|---|
| 1.  | 27374 & 27375<br>October 1978    | Long Island Lighting Company                | New York Counties   | Nassau & Suffolk              | Economic Impacts of Proposed Rate Increase          |
| 2.  | 6807<br>January 1978             | Generic                                     | Maryland            | MD Power Plant Siting Program | Load Forecasting                                    |
| 3.  | 78-676-EL-AIR<br>February 1978   | Ohio Power Company                          | Ohio                | Ohio Consumers' Counsel       | Test Year Sales and Revenues                        |
| 4.  | 17667<br>May 1979                | Alabama Power Company                       | Alabama             | Attorney General              | Test Year Sales, Revenues, Costs and Load Forecasts |
| 5.  | None<br>April 1980               | Tennessee Valley Authority                  | TVA Board           | League of Women Voters        | Time-of-Use Pricing                                 |
| 6.  | R-80021082                       | West Penn Power Company                     | Pennsylvania        | Office of Consumer Advocate   | Load Forecasting, Marginal Cost pricing             |
| 7.  | 7259 (Phase I)<br>October 1980   | Potomac Edison Company                      | Maryland            | MD Power Plant Siting Program | Load Forecasting                                    |
| 8.  | 7222<br>December 1980            | Delmarva Power & Light Company              | Maryland            | MD Power Plant Siting Program | Need for Plant, Load Forecasting                    |
| 9.  | 7441<br>June 1981                | Potomac Electric Power Company              | Maryland            | Commission Staff              | PURPA Standards                                     |
| 10. | 7159<br>May 1980                 | Baltimore Gas & Electric                    | Maryland            | Commission Staff              | Time-of-Use Pricing                                 |
| 11. | 81-044-E-42T                     | Monongahela Power                           | West Virginia       | Commission Staff              | Time-of-Use Rates                                   |
| 12. | 7259 (Phase II)<br>November 1981 | Potomac Edison Company                      | Maryland            | MD Power Plant Siting Program | Load Forecasting, Load Management                   |
| 13. | 1606<br>September 1981           | Blackstone Valley Electric and Narragansett | Rhode Island        | Division of Public Utilities  | PURPA Standards                                     |
| 14. | RID 1819<br>April 1982           | Pennsylvania Bell                           | Pennsylvania        | Office of Consumer Advocate   | Rate of Return                                      |
| 15. | 82-0152<br>July 1982             | Illinois Power Company                      | Illinois            | U.S. Department of Defense    | Rate of Return, CWIP                                |
| 16. | 7559<br>September 1982           | Potomac Edison Company                      | Maryland            | Commission Staff              | Cogeneration  |
| 17. | 820150-EU<br>September 1982      | Gulf Power Company                          | Florida             | Federal Executive Agencies    | Rate of Return, CWIP                                |

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| 18. | 82-057-15<br>January 1983           | Mountain Fuel Supply Company       | Utah                | Federal Executive Agencies       | Rate of Return, Capital Structure                            |
| 19. | 5200<br>August 1983                 | Texas Electric Service Company     | Texas               | Federal Executive Agencies       | Cost of Equity   |
| 20. | 28069<br>August 1983                | Oklahoma Natural Gas               | Oklahoma            | Federal Executive Agencies       | Rate of Return, deferred taxes, capital structure, attrition |
| 21. | 83-0537<br>February 1984            | Commonwealth Edison Company        | Illinois            | U.S. Department of Energy        | Rate of Return, capital structure, financial capability      |
| 22. | 84-035-01<br>June 1984              | Utah Power & Light Company         | Utah                | Federal Executive Agencies       | Rate of Return   |
| 23. | U-1009-137<br>July 1984             | Utah Power & Light Company         | Idaho               | U.S. Department of Energy        | Rate of Return, financial condition                          |
| 24. | R-842590<br>August 1984             | Philadelphia Electric Company      | Pennsylvania        | Office of Consumer Advocate      | Rate of Return   |
| 25. | 840086-EI<br>August 1984            | Gulf Power Company                 | Florida             | Federal Executive Agencies       | Rate of Return, CWIP   |
| 26. | 84-122-E<br>August 1984             | Carolina Power & Light Company     | South Carolina      | South Carolina Consumer Advocate | Rate of Return, CWIP, load forecasting                       |
| 27. | CGC-83-G & CGC-84-G<br>October 1984 | Columbia Gas of Ohio               | Ohio                | Ohio Division of Energy          | Load forecasting   |
| 28. | R-842621<br>October 1984            | Western Pennsylvania Water Company | Pennsylvania        | Office of Consumer Advocate      | Test year sales  |
| 29. | R-842710<br>January 1985            | ALLTEL Pennsylvania Inc.           | Pennsylvania        | Office of Consumer Advocate      | Rate of Return   |
| 30. | ER-504<br>February 1985             | Allegheny Generating Company       | FERC                | Office of Consumer Advocate      | Rate of Return   |
| 31. | R-842632<br>March 1985              | West Penn Power Company            | Pennsylvania        | Office of Consumer Advocate      | Rate of Return, conservation, time-of-use rates              |
| 32. | 83-0537 & 84-0555<br>April 1985     | Commonwealth Edison Company        | Illinois            | U.S. Department of Energy        | Rate of Return, incentive rates, rate base                   |
| 33. | Rulemaking Docket No. 11, May 1985  | Generic                            | Delaware            | Delaware Commission Staff        | Interest rates on refunds                                    |
| 34. | 29450<br>July 1985                  | Oklahoma Gas & Electric Company    | Oklahoma            | Oklahoma Attorney General        | Rate of Return, CWIP in rate base                            |

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| 35. | 1811<br>August 1985                   | Bristol County Water Company                      | Rhode Island        | Division of Public Utilities   | Rate of Return, capital Structure                      |
| 36. | R-850044 & R-850045<br>August 1985    | Quaker State & Continental Telephone Companies    | Pennsylvania        | Office of Consumer Advocate    | Rate of Return   |
| 37. | R-850174<br>November 1985             | Philadelphia Suburban Water Company               | Pennsylvania        | Office of Consumer Advocate    | Rate of Return, financial conditions                   |
| 38. | U-1006-265<br>March 1986              | Idaho Power Company                               | Idaho               | U.S. Department of Energy      | Power supply costs and models                          |
| 39. | EL-86-37 & EL-86-38<br>September 1986 | Allegheny Generating Company                      | FERC                | PA Office of Consumer Advocate | Rate of Return   |
| 40. | R-850287<br>June 1986                 | National Fuel Gas Distribution Corp.              | Pennsylvania        | Office of Consumer Advocate    | Rate of Return   |
| 41. | 1849<br>August 1986                   | Blackstone Valley Electric                        | Rhode Island        | Division of Public Utilities   | Rate of Return, financial condition                    |
| 42. | 86-297-GA-AIR<br>November 1986        | East Ohio Gas Company                             | Ohio                | Ohio Consumers' Counsel        | Rate of Return   |
| 43. | U-16945<br>December 1986              | Louisiana Power & Light Company                   | Louisiana           | Public Service Commission      | Rate of Return, rate phase-in plan                     |
| 44. | Case No. 7972<br>February 1987        | Potomac Electric Power Company                    | Maryland            | Commission Staff               | Generation capacity planning, purchased power contract |
| 45. | EL-86-58 & EL-86-59<br>March 1987     | System Energy Resources and Middle South Services | FERC                | Louisiana PSC                  | Rate of Return   |
| 46. | ER-87-72-001<br>April 1987            | Orange & Rockland                                 | FERC                | PA Office of Consumer Advocate | Rate of Return   |
| 47. | U-16945<br>April 1987                 | Louisiana Power & Light Company                   | Louisiana           | Commission Staff               | Revenue requirement update phase-in plan               |
| 48. | P-870196<br>May 1987                  | Pennsylvania Electric Company                     | Pennsylvania        | Office of Consumer Advocate    | Cogeneration contract                                  |
| 49. | 86-2025-EL-AIR<br>June 1987           | Cleveland Electric Illuminating Company           | Ohio                | Ohio Consumers' Counsel        | Rate of Return   |
| 50. | 86-2026-EL-AIR<br>June 1987           | Toledo Edison Company                             | Ohio                | Ohio Consumers' Counsel        | Rate of Return   |
| 51. | 87-4<br>June 1987                     | Delmarva Power & Light Company                    | Delaware            | Commission Staff               | Cogeneration/small power                               |

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| 52. | 1872<br>July 1987             | Newport Electric Company                  | Rhode Island        | Commission Staff                               | Rate of Return   |
| 53. | WO 8606654<br>July 1987       | Atlantic City Sewerage<br>Company         | New Jersey          | Resorts International                          | Financial condition  |
| 54. | 7510<br>August 1987           | West Texas Utilities Company              | Texas               | Federal Executive Agencies                     | Rate of Return, phase-in                                       |
| 55. | 8063 Phase I<br>October 1987  | Potomac Electric Power<br>Company         | Maryland            | Power Plant Research Program                   | Economics of power plant site<br>selection                     |
| 56. | 00439<br>November 1987        | Oklahoma Gas & Electric<br>Company        | Oklahoma            | Smith Cogeneration                             | Cogeneration economics   |
| 57. | RP-87-103<br>February 1988    | Panhandle Eastern Pipe Line<br>Company    | FERC                | Indiana Utility Consumer<br>Counselor          | Rate of Return   |
| 58. | EC-88-2-000<br>February 1988  | Utah Power & Light Co.<br>PacifiCorp      | FERC                | Nucor Steel                                    | Merger economics   |
| 59. | 87-0427<br>February 1988      | Commonwealth Edison Company               | Illinois            | Federal Executive Agencies                     | Financial projections  |
| 60. | 870840<br>February 1988       | Philadelphia Suburban Water<br>Company    | Pennsylvania        | Office of Consumer Advocate                    | Rate of Return   |
| 61. | 870832<br>March 1988          | Columbia Gas of Pennsylvania              | Pennsylvania        | Office of Consumer Advocate                    | Rate of Return   |
| 62. | 8063 Phase II<br>July 1988    | Potomac Electric Power<br>Company         | Maryland            | Power Plant Research Program                   | Power supply study   |
| 63. | 8102<br>July 1988             | Southern Maryland Electric<br>Cooperative | Maryland            | Power Plant Research Program                   | Power supply study   |
| 64. | 10105<br>August 1988          | South Central Bell<br>Telephone Co.       | Kentucky            | Attorney General                               | Rate of Return, incentive<br>regulation                        |
| 65. | 00345<br>August 1988          | Oklahoma Gas & Electric<br>Company        | Oklahoma            | Smith Cogeneration                             | Need for power   |
| 66. | U-17906<br>September 1988     | Louisiana Power & Light<br>Company        | Louisiana           | Commission Staff                               | Rate of Return, nuclear<br>power costs<br>Industrial contracts |
| 67. | 88-170-EL-AIR<br>October 1988 | Cleveland Electric<br>Illuminating Co.    | Ohio                | Northeast-Ohio Areawide<br>Coordinating Agency | Economic impact study  |

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| 68. | 1914<br>December 1988              | Providence Gas Company                     | Rhode Island                                 | Commission Staff                      | Rate of Return   |
| 69. | U-12636 & U-17649<br>February 1989 | Louisiana Power & Light<br>Company         | Louisiana                                    | Commission Staff                      | Disposition of litigation<br>proceeds                              |
| 70. | 00345<br>February 1989             | Oklahoma Gas & Electric<br>Company         | Oklahoma                                     | Smith Cogeneration                    | Load forecasting   |
| 71. | RP88-209<br>March 1989             | Natural Gas Pipeline<br>of America         | FERC   | Indiana Utility Consumer<br>Counselor | Rate of Return   |
| 72. | 8425<br>March 1989                 | Houston Lighting & Power<br>Company        | Texas  | U.S. Department of Energy             | Rate of Return   |
| 73. | EL89-30-000<br>April 1989          | Central Illinois<br>Public Service Company | FERC   | Soyland Power Coop, Inc.              | Rate of Return   |
| 74. | R-891208<br>May 1989               | Pennsylvania American<br>Water Company     | Pennsylvania                                 | Office of Consumer<br>Advocate        | Rate of Return   |
| 75. | 89-0033<br>May 1989                | Illinois Bell Telephone<br>Company         | Illinois                                     | Citizens Utility Board                | Rate of Return   |
| 76. | 881167-EI<br>May 1989              | Gulf Power Company                         | Florida                                      | Federal Executive Agencies            | Rate of Return   |
| 77. | R-891218<br>July 1989              | National Fuel Gas<br>Distribution Company  | Pennsylvania                                 | Office of Consumer Advocate           | Sales forecasting  |
| 78. | 8063, Phase III<br>Sept. 1989      | Potomac Electric<br>Power Company          | Maryland                                     | Depart. Natural Resources             | Emissions Controls   |
| 79. | 37414-S2<br>October 1989           | Public Service Company<br>of Indiana       | Indiana                                      | Utility Consumer Counselor            | Rate of Return, DSM, off-<br>system sales, incentive<br>regulation |
| 80. | October 1989                       | Generic                                    | U.S. House of Reps.<br>Comm. on Ways & Means | NA                                    | Excess deferred<br>income tax                                      |
| 81. | 38728<br>November 1989             | Indiana Michigan<br>Power Company          | Indiana                                      | Utility Consumer Counselor            | Rate of Return   |
| 82. | RP89-49-000<br>December 1989       | National Fuel Gas<br>Supply Corporation    | FERC   | PA Office of Consumer<br>Advocate     | Rate of Return   |
| 83. | R-891364<br>December 1989          | Philadelphia Electric<br>Company           | Pennsylvania                                 | PA Office of Consumer<br>Advocate     | Financial impacts<br>(surrebuttal only)                            |
| 84. | RP89-160-000<br>January 1990       | Trunkline Gas Company                      | FERC   | Indiana Utility<br>Consumer Counselor | Rate of Return   |

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| 85. EL90-16-000<br>November 1990         | System Energy Resources,<br>Inc.        | FERC                | Louisiana Public Service<br>Commission | Rate of Return                                  |
| 86. 89-624<br>March 1990                 | Bell Atlantic                           | FCC                 | PA Office of Consumer<br>Advocate      | Rate of Return                                  |
| 87. 8245<br>March 1990                   | Potomac Edison Company                  | Maryland            | Depart. Natural Resources              | Avoided Cost                                    |
| 88. 000586<br>March 1990                 | Public Service Company<br>of Oklahoma   | Oklahoma            | Smith Cogeneration Mgmt.               | Need for Power                                  |
| 89. 38868<br>March 1990                  | Indianapolis Water<br>Company           | Indiana             | Utility Consumer Counselor             | Rate of Return                                  |
| 90. 1946<br>March 1990                   | Blackstone Valley<br>Electric Company   | Rhode Island        | Division of Public<br>Utilities        | Rate of Return                                  |
| 91. 000776<br>April 1990                 | Oklahoma Gas & Electric<br>Company      | Oklahoma            | Smith Cogeneration Mgmt.               | Need for Power                                  |
| 92. 890366<br>May 1990,<br>December 1990 | Metropolitan Edison<br>Company          | Pennsylvania        | Office of Consumer<br>Advocate         | Competitive Bidding<br>Program<br>Avoided Costs |
| 93. EC-90-10-000<br>May 1990             | Northeast Utilities                     | FERC                | Maine PUC, <u>et. al.</u>              | Merger, Market Power,<br>Transmission Access    |
| 94. ER-891109125<br>July 1990            | Jersey Central Power<br>& Light         | New Jersey          | Rate Counsel                           | Rate of Return                                  |
| 95. R-901670<br>July 1990                | National Fuel Gas<br>Distribution Corp. | Pennsylvania        | Office of Consumer<br>Advocate         | Rate of Return<br>Test year sales               |
| 96. 8201<br>October 1990                 | Delmarva Power & Light<br>Company       | Maryland            | Depart. Natural Resources              | Competitive Bidding,<br>Resource Planning       |
| 97. EL90-45-000<br>April 1991            | Entergy Services, Inc.                  | FERC                | Louisiana PSC                          | Rate of Return                                  |
| 98. GR90080786J<br>January 1991          | New Jersey<br>Natural Gas               | New Jersey          | Rate Counsel                           | Rate of Return                                  |
| 99. 90-256<br>January 1991               | South Central Bell<br>Telephone Company | Kentucky            | Attorney General                       | Rate of Return                                  |
| 100. U-17949A<br>February 1991           | South Central Bell<br>Telephone Company | Louisiana           | Louisiana PSC                          | Rate of Return                                  |

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| 101. ER90091090J<br>April 1991            | Atlantic City<br>Electric Company                                | New Jersey          | Rate Counsel                   | Rate of Return                                     |
| 102. 8241, Phase I<br>April 1991          | Baltimore Gas &<br>Electric Company                              | Maryland            | Dept. of Natural<br>Resources  | Environmental controls                             |
| 103. 8241, Phase II<br>May 1991           | Baltimore Gas &<br>Electric Company                              | Maryland            | Dept. of Natural<br>Resources  | Need for Power,<br>Resource Planning               |
| 104. 39128<br>May 1991                    | Indianapolis Water<br>Company                                    | Indiana             | Utility Consumer<br>Counselor  | Rate of Return, rate base,<br>financial planning   |
| 105. P-900485<br>May 1991                 | Duquesne Light<br>Company  | Pennsylvania        | Office of Consumer<br>Advocate | Purchased power contract<br>and related ratemaking |
| 106. G900240<br>P910502<br>May 1991       | Metropolitan Edison Company<br><br>Pennsylvania Electric Company | Pennsylvania        | Office of Consumer<br>Advocate | Purchased power contract<br>and related ratemaking |
| 107. GR901213915<br>May 1991              | Elizabethtown Gas Company  | New Jersey          | Rate Counsel                   | Rate of Return                                     |
| 108. 91-5032<br>August 1991               | Nevada Power Company   | Nevada              | U.S. Dept. of Energy           | Rate of Return                                     |
| 109. EL90-48-000<br>November 1991         | Entergy Services   | FERC                | Louisiana PSC                  | Capacity transfer                                  |
| 110. 000662<br>September 1991             | Southwestern Bell<br>Telephone                                   | Oklahoma            | Attorney General               | Rate of Return                                     |
| 111. U-19236<br>October 1991              | Arkansas Louisiana<br>Gas Company                                | Louisiana           | Louisiana PSC Staff            | Rate of Return                                     |
| 112. U-19237<br>December 1991             | Louisiana Gas<br>Service Company                                 | Louisiana           | Louisiana PSC Staff            | Rate of Return                                     |
| 113. ER91030356J<br>October 1991          | Rockland Electric<br>Company                                     | New Jersey          | Rate Counsel                   | Rate of Return                                     |
| 114. GR91071243J<br>February 1992         | South Jersey Gas<br>Company                                      | New Jersey          | Rate Counsel                   | Rate of Return                                     |
| 115. GR91081393J<br>March 1992            | New Jersey Natural<br>Gas Company                                | New Jersey          | Rate Counsel                   | Rate of Return                                     |
| 116. P-870235 <u>et al.</u><br>March 1992 | Pennsylvania Electric<br>Company                                 | Pennsylvania        | Office of Consumer<br>Advocate | Cogeneration contracts                             |
| 117. 8413<br>March 1992                   | Potomac Electric<br>Power Company                                | Maryland            | Dept. of Natural<br>Resources  | IPP purchased power<br>contracts                   |

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| 118. 39236<br>March 1992              | Indianapolis Power &<br>Light Company    | Indiana             | Utility Consumer<br>Counselor     | Least-cost planning<br>Need for power               |
| 119. R-912164<br>April 1992           | Equitable Gas Company                    | Pennsylvania        | Office of Consumer<br>Advocate    | Rate of Return                                      |
| 120. ER-91111698J<br>May 1992         | Public Service Electric<br>& Gas Company | New Jersey          | Rate Counsel                      | Rate of Return                                      |
| 121. U-19631<br>June 1992             | Trans Louisiana Gas<br>Company           | Louisiana           | PSC Staff                         | Rate of Return                                      |
| 122. ER-91121820J<br>July 1992        | Jersey Central Power &<br>Light Company  | New Jersey          | Rate Counsel                      | Rate of Return                                      |
| 123. R-00922314<br>August 1992        | Metropolitan Edison<br>Company           | Pennsylvania        | Office of Consumer<br>Advocate    | Rate of Return                                      |
| 124. 92-049-05<br>September 1992      | US West Communications                   | Utah                | Committee of Consumer<br>Services | Rate of Return                                      |
| 125. 92PUE0037<br>September 1992      | Commonwealth Gas<br>Company              | Virginia            | Attorney General                  | Rate of Return                                      |
| 126. EC92-21-000<br>September 1992    | Entergy Services, Inc.                   | FERC                | Louisiana PSC                     | Merger Impacts<br>(Affidavit)                       |
| 127. ER92-341-000<br>December 1992    | System Energy Resources                  | FERC                | Louisiana PSC                     | Rate of Return                                      |
| 128. U-19904<br>November 1992         | Louisiana Power &<br>Light Company       | Louisiana           | Staff                             | Merger analysis, competition<br>competition issues  |
| 129. 8473<br>November 1992            | Baltimore Gas &<br>Electric Company      | Maryland            | Dept. of Natural<br>Resources     | QF contract evaluation                              |
| 130. IPC-E-92-25<br>January 1993      | Idaho Power Company                      | Idaho               | Federal Executive<br>Agencies     | Power Supply Clause                                 |
| 131. E002/GR-92-1185<br>February 1993 | Northern States<br>Power Company         | Minnesota           | Attorney General                  | Rate of Return                                      |
| 132. 92-102, Phase II<br>March 1992   | Central Maine<br>Power Company           | Maine               | Staff                             | QF contracts prudence and<br>procurements practices |
| 133. EC92-21-000<br>March 1993        | Entergy Corporation                      | FERC                | Louisiana PSC                     | Merger Issues                                       |



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| 134. | 8489<br>March 1993             | Delmarva Power &<br>Light Company         | Maryland            | Dept. of Natural<br>Resources   | Power Plant Certification                                 |
| 135. | 11735<br>April 1993            | Texas Electric<br>Utilities Company       | Texas               | Federal Executives<br>Agencies  | Rate of Return  |
| 136. | 2082<br>May 1993               | Providence Gas<br>Company                 | Rhode Island        | Division of Public<br>Utilities | Rate of Return  |
| 137. | P-00930715<br>December 1993    | Bell Telephone Company<br>of Pennsylvania | Pennsylvania        | Office of Consumer<br>Advocate  | Rate of Return, Financial<br>Projections, Bell/TCI merger |
| 138. | R-00932670<br>February 1994    | Pennsylvania-American<br>Water Company    | Pennsylvania        | Office of Consumer<br>Advocate  | Rate of Return  |
| 139. | 8583<br>February 1994          | Conowingo Power Company                   | Maryland            | Dept. of Natural<br>Resources   | Competitive Bidding<br>for Power Supplies                 |
| 140. | E-015/GR-94-001<br>April 1994  | Minnesota Power &<br>Light Company        | Minnesota           | Attorney General                | Rate of Return  |
| 141. | CC Docket No. 94-1<br>May 1994 | Generic Telephone                         | FCC                 | MCI Comm. Corp.                 | Rate of Return  |
| 142. | 92-345, Phase II<br>June 1994  | Central Maine Power Company               | Maine               | Advocacy Staff                  | Price Cap Regulation<br>Fuel Costs                        |
| 143. | 93-11065<br>April 1994         | Nevada Power Company                      | Nevada              | Federal Executive<br>Agencies   | Rate of Return  |
| 144. | 94-0065<br>May 1994            | Commonwealth Edison Company               | Illinois            | Federal Executive<br>Agencies   | Rate of Return  |
| 145. | GR94010002J<br>June 1994       | South Jersey Gas Company                  | New Jersey          | Rate Counsel                    | Rate of Return  |
| 146. | WR94030059<br>July 1994        | New Jersey-American<br>Water Company      | New Jersey          | Rate Counsel                    | Rate of Return  |
| 147. | RP91-203-000<br>June 1994      | Tennessee Gas Pipeline<br>Company         | FERC                | Customer Group                  | Environmental Externalities<br>(oral testimony only)      |
| 148. | ER94-998-000<br>July 1994      | Ocean State Power                         | FERC                | Boston Edison Company           | Rate of Return  |
| 149. | R-00942986<br>July 1994        | West Penn Power Company                   | Pennsylvania        | Office of Consumer<br>Advocate  | Rate of Return,<br>Emission Allowances                    |
| 150. | 94-121<br>August 1994          | South Central Bell<br>Telephone Company   | Kentucky            | Attorney General                | Rate of Return  |

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| 151. 35854-S2<br>November 1994                  | PSI Energy, Inc.                        | Indiana             | Utility Consumer Counsel             | Merger Savings and Allocations                                |
| 152. IPC-E-94-5<br>November 1994                | Idaho Power Company                     | Idaho               | Federal Executive Agencies           | Rate of Return  |
| 153. November 1994                              | Edmonton Water                          | Alberta, Canada     | Regional Customer Group              | Rate of Return<br>(Rebuttal Only)                             |
| 154. 90-256<br>December 1994                    | South Central Bell<br>Telephone Company | Kentucky            | Attorney General                     | Incentive Plan True-Ups                                       |
| 155. U-20925<br>February 1995                   | Louisiana Power &<br>Light Company      | Louisiana           | PSC Staff                            | Rate of Return<br>Industrial Contracts<br>Trust Fund Earnings |
| 156. R-00943231<br>February 1995                | Pennsylvania-American<br>Water Company  | Pennsylvania        | Consumer Advocate                    | Rate of Return  |
| 157. 8678<br>March 1995                         | Generic                                 | Maryland            | Dept. Natural Resources              | Electric Competition<br>Incentive Regulation (oral only)      |
| 158. R-000943271<br>April 1995                  | Pennsylvania Power &<br>Light Company   | Pennsylvania        | Consumer Advocate                    | Rate of Return<br>Nuclear decommissioning<br>Capacity Issues  |
| 159. U-20925<br>May 1995                        | Louisiana Power &<br>Light Company      | Louisiana           | Commission Staff                     | Class Cost of Service<br>Issues                               |
| 160. 2290<br>June 1995                          | Narragansett<br>Electric Company        | Rhode Island        | Division Staff                       | Rate of Return  |
| 161. U-17949E<br>June 1995                      | South Central Bell<br>Telephone Company | Louisiana           | Commission Staff                     | Rate of Return  |
| 162. 2304<br>July 1995                          | Providence Water Supply Board           | Rhode Island        | Division Staff                       | Cost recovery of Capital Spending<br>Program                  |
| 163. ER95-625-000 <u>et al.</u><br>August 1995  | PSI Energy, Inc.                        | FERC                | Office of Utility Consumer Counselor | Rate of Return  |
| 164. P-00950915 <u>et al.</u><br>September 1995 | Paxton Creek<br>Cogeneration Assoc.     | Pennsylvania        | Office of Consumer Advocate          | Cogeneration Contract Amendment                               |
| 165. 8702<br>September 1995                     | Potomac Edison Company                  | Maryland            | Dept. of Natural Resources           | Allocation of DSM Costs (oral only)                           |
| 166. ER95-533-001<br>September 1995             | Ocean State Power                       | FERC                | Boston Edison Co.                    | Cost of Equity  |

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| 167. | 40003<br>November 1995         | PSI Energy, Inc.                           | Indiana             | Utility Consumer Counselor                      | Rate of Return<br>Retail wheeling            |
| 168. | P-55, SUB 1013<br>January 1996 | BellSouth                                  | North Carolina      | AT&T  | Rate of Return                               |
| 169. | P-7, SUB 825<br>January 1996   | Carolina Tel.                              | North Carolina      | AT&T  | Rate of Return                               |
| 170. | February 1996                  | Generic Telephone                          | FCC                 | MCI   | Cost of capital                              |
| 171. | 95A-531EG<br>April 1996        | Public Service Company<br>of Colorado      | Colorado            | Federal Executive Agencies                      | Merger issues                                |
| 172. | ER96-399-000<br>May 1996       | Northern Indiana Public<br>Service Company | FERC                | Indiana Office of Utility<br>Consumer Counselor | Cost of capital                              |
| 173. | 8716<br>June 1996              | Delmarva Power & Light<br>Company          | Maryland            | Dept. of Natural Resources                      | DSM programs                                 |
| 174. | 8725<br>July 1996              | BGE/PEPCO                                  | Maryland            | Md. Energy Admin.                               | Merger Issues                                |
| 175. | U-20925<br>August 1996         | Entergy Louisiana, Inc.                    | Louisiana           | PSC Staff                                       | Rate of Return<br>Allocations<br>Fuel Clause |
| 176. | EC96-10-000<br>September 1996  | BGE/PEPCO                                  | FERC                | Md. Energy Admin.                               | Merger issues<br>competition                 |
| 177. | EL95-53-000<br>November 1996   | Entergy Services, Inc.                     | FERC                | Louisiana PSC                                   | Nuclear Decommissioning                      |
| 178. | WR96100768<br>March 1997       | Consumers NJ Water Company                 | New Jersey          | Ratepayer Advocate                              | Cost of Capital                              |
| 179. | WR96110818<br>April 1997       | Middlesex Water Co.                        | New Jersey          | Ratepayer Advocate                              | Cost of Capital                              |
| 180. | U-11366<br>April 1997          | Ameritech Michigan                         | Michigan            | MCI   | Access charge reform/financial condition     |
| 181. | 97-074<br>May 1997             | BellSouth                                  | Kentucky            | MCI   | Rate Rebalancing financial condition         |
| 182. | 2540<br>June 1997              | New England Power                          | Rhode Island        | PUC Staff                                       | Divestiture Plan                             |

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| 183. | 96-336-TP-CSS<br>June 1997                 | Ameritech Ohio                      | Ohio                | MCI  | Access Charge reform<br>Economic impacts        |
| 184. | WR97010052<br>July 1997                    | Maxim Sewerage Corp.                | New Jersey          | Ratepayer Advocate                                     | Rate of Return                                  |
| 185. | 97-300<br>August 1997                      | LG&E/KU                             | Kentucky            | Attorney General                                       | Merger Plan                                     |
| 186. | Case No. 8738<br>August 1997               | Generic<br>(oral testimony only)    | Maryland            | Dept. of Natural Resources                             | Electric Restructuring Policy                   |
| 187. | Docket No. 2592<br>September 1997          | Eastern Utilities                   | Rhode Island        | PUC Staff  | Generation Divestiture                          |
| 188. | Case No.97-247<br>September 1997           | Cincinnati Bell Telephone           | Kentucky            | MCI  | Financial Condition                             |
| 189. | Docket No. U-20925<br>November 1997        | Entergy Louisiana                   | Louisiana           | PSC Staff  | Rate of Return                                  |
| 190. | Docket No. D97.7.90<br>November 1997       | Montana Power Co.                   | Montana             | Montana Consumers Counsel                              | Stranded Cost                                   |
| 191. | Docket No. EO97070459<br>November 1997     | Jersey Central Power & Light Co.    | New Jersey          | Ratepayer Advocate                                     | Stranded Cost                                   |
| 192. | Docket No. R-00974104<br>November 1997     | Duquesne Light Co.                  | Pennsylvania        | Office of Consumer Advocate                            | Stranded Cost                                   |
| 193. | Docket No. R-00973981<br>November 1997     | West Penn Power Co.                 | Pennsylvania        | Office of Consumer Advocate                            | Stranded Cost                                   |
| 194. | Docket No. A-1101150F0015<br>November 1997 | Allegheny Power System<br>DQE, Inc. | Pennsylvania        | Office of Consumer Advocate                            | Merger Issues                                   |
| 195. | Docket No. WR97080615<br>January 1998      | Consumers NJ Water Company          | New Jersey          | Ratepayer Advocate                                     | Rate of Return                                  |
| 196. | Docket No. R-00974149<br>January 1998      | Pennsylvania Power Company          | Pennsylvania        | Office of Consumer Advocate                            | Stranded Cost                                   |
| 197. | Case No. 8774<br>January 1998              | Allegheny Power System<br>DQE, Inc. | Maryland            | Dept. of Natural Resources<br>MD Energy Administration | Merger Issues                                   |
| 198. | Docket No. U-20925 (SC)<br>March 1998      | Entergy Louisiana, Inc.             | Louisiana           | Commission Staff                                       | Restructuring, Stranded<br>Costs, Market Prices |
| 199. | Docket No. U-22092 (SC)<br>March 1998      | Entergy Gulf States, Inc.           | Louisiana           | Commission Staff                                       | Restructuring, Stranded<br>Costs, Market Prices |

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| 200. | Docket Nos. U-22092 (SC) and U-20925(SC)<br>May 1998  | Entergy Gulf States<br>and Entergy Louisiana    | Louisiana           | Commission Staff                               | Standby Rates                     |
| 201. | Docket No. WR98010015<br>May 1998                     | NJ American Water Co.                           | New Jersey          | Ratepayer Advocate                             | Rate of Return                    |
| 202. | Case No. 8794<br>December 1998                        | Baltimore Gas & Electric Co.                    | Maryland            | MD Energy Admin./Dept. Of<br>Natural Resources | Stranded Cost/<br>Transition Plan |
| 203. | Case No. 8795<br>December 1998                        | Delmarva Power & Light Co.                      | Maryland            | MD Energy Admin./Dept. Of<br>Natural Resources | Stranded Cost/<br>Transition Plan |
| 204. | Case No. 8797<br>January 1998                         | Potomac Edison Co.                              | Maryland            | MD Energy Admin./Dept. Of<br>Natural Resources | Stranded Cost/<br>Transition Plan |
| 205. | Docket No. WR98090795<br>March 1999                   | Middlesex Water Co.                             | New Jersey          | Ratepayer Advocate                             | Rate of Return                    |
| 206. | Docket No. 99-02-05<br>April 1999                     | Connecticut Light & Power                       | Connecticut         | Attorney General                               | Stranded Costs                    |
| 207. | Docket No. 99-03-04<br>May 1999                       | United Illuminating Company                     | Connecticut         | Attorney General                               | Stranded Costs                    |
| 208. | Docket No. U-20925 (FRP)<br>June 1999                 | Entergy Louisiana, Inc.                         | Louisiana           | Staff  | Capital Structure                 |
| 209. | Docket No. EC-98-40-000,<br><u>et al.</u><br>May 1999 | American Electric Power/<br>Central & Southwest | FERC                | Arkansas PSC                                   | Market Power<br>Mitigation        |
| 210. | Docket No. 99-03-35<br>July 1999                      | United Illuminating Company                     | Connecticut         | Attorney General                               | Restructuring                     |
| 211. | Docket No. 99-03-36<br>July 1999                      | Connecticut Light & Power Co.                   | Connecticut         | Attorney General                               | Restructuring                     |
| 212. | WR99040249<br>Oct. 1999                               | Environmental Disposal Corp.                    | New Jersey          | Ratepayer Advocate                             | Rate of Return                    |
| 213. | 2930<br>Nov. 1999                                     | NEES/EUA  | Rhode Island        | Division Staff                                 | Merger/Cost of Capital            |
| 214. | DE99-099<br>Nov. 1999                                 | Public Service New Hampshire                    | New Hampshire       | Consumer Advocate                              | Cost of Capital Issues            |
| 215. | 00-01-11<br>Feb. 2000                                 | Con Ed/NU                                       | Connecticut         | Attorney General                               | Merger Issues                     |

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| 216. | Case No. 8821<br>May 2000                       | Reliant/ODEC                       | Maryland                           | Dept. of Natural Resources  | Need for Power/Plant Operations         |
| 217. | Case No. 8738<br>July 2000                      | Generic                            | Maryland                           | Dept. of Natural Resources  | DSM Funding                             |
| 218. | Case No. U-23356<br>June 2000                   | Entergy Louisiana, Inc.            | Louisiana                          | PSC Staff                   | Fuel Prudence Issues<br>Purchased Power |
| 219. | Case No. 21453, <u>et al</u><br>July 2000       | SWEPCO                             | Louisiana                          | PSC Staff                   | Stranded Costs                          |
| 220. | Case No. 20925 (B)<br>July 2000                 | Entergy Louisiana                  | Louisiana                          | PSC Staff                   | Purchase Power Contracts                |
| 221. | Case No. 24889<br>August 2000                   | Entergy Louisiana                  | Louisiana                          | PSC Staff                   | Purchase Power Contracts                |
| 222. | Case No. 21453, <u>et al</u> .<br>February 2001 | CLECO                              | Louisiana                          | PSC Staff                   | Stranded Costs                          |
| 223. | P-00001860<br>and P-0000181<br>March 2001       | GPU Companies                      | Pennsylvania                       | Office of Consumer Advocate | Rate of Return                          |
| 224. | CVOL-0505662-S<br>March 2001                    | ConEd/NU                           | Connecticut Superior Court         | Attorney General            | Merger (Affidavit)                      |
| 225. | U-20925 (SC)<br>March 2001                      | Entergy Louisiana                  | Louisiana                          | PSC Staff                   | Stranded Costs                          |
| 226. | U-22092 (SC)<br>March 2001                      | Entergy Gulf States                | Louisiana                          | PSC Staff                   | Stranded Costs                          |
| 227. | U-25533<br>May 2001                             | Entergy Louisiana/<br>Gulf States  | Louisiana<br>Interruptible Service | PSC Staff                   | Purchase Power                          |
| 228. | P-00011872<br>May 2001                          | Pike County Pike                   | Pennsylvania                       | Office of Consumer Advocate | Rate of Return                          |
| 229. | 8893<br>July 2001                               | Baltimore Gas & Electric Co.       | Maryland                           | MD Energy Administration    | Corporate Restructuring                 |
| 230. | 8890<br>September 2001                          | Potomac Electric/Connectivity      | Maryland                           | MD Energy Administration    | Merger Issues                           |
| 231. | U-25533<br>August 2001                          | Entergy Louisiana /<br>Gulf States | Louisiana                          | Staff                       | Purchase Power Contracts                |

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| 232. U-25965<br>November 2001           | Generic                                   | Louisiana           | Staff  | RTO Issues                          |
| 233. 3401<br>March 2002                 | New England Gas Co.                       | Rhode Island        | Division of Public Utilities                     | Rate of Return                      |
| 234. 99-833-MJR<br>April 2002           | Illinois Power Co.                        | U.S. District Court | U.S. Department of Justice                       | New Source Review                   |
| 235. U-25533<br>March 2002              | Entergy Louisiana/<br>Gulf States         | Louisiana           | PSC Staff  | Nuclear Uprates<br>Purchase Power   |
| 236. P-00011872<br>May 2002             | Pike County Power<br>& Light              | Pennsylvania        | Consumer Advocate                                | POLR Service Costs                  |
| 237. U-26361, Phase I<br>May 2002       | Entergy Louisiana/<br>Gulf States         | Louisiana           | PSC Staff  | Purchase Power Cost<br>Allocations  |
| 238. R-00016849C001 et al.<br>June 2002 | Generic                                   | Pennsylvania        | Pennsylvania OCA                                 | Rate of Return                      |
| 239. U-26361, Phase II<br>July 2002     | Entergy Louisiana/<br>Entergy Gulf States | Louisiana           | PSC Staff  | Purchase Power<br>Contracts         |
| 240. U-20925(B)<br>August 2002          | Entergy Louisiana                         | Louisiana           | PSC Staff  | Tax Issues                          |
| 241. U-26531<br>October 2002            | SWEPCO                                    | Louisiana           | PSC Staff  | Purchase Power Contract             |
| 242. 8936<br>October 2002               | Delmarva Power & Light                    | Maryland            | Energy Administration<br>Dept. Natural Resources | Standard Offer Service              |
| 243. U-25965<br>November 2002           | SWEPCO/AEP                                | Louisiana           | PSC Staff  | RTO Cost/Benefit                    |
| 244. 8908 Phase I<br>November 2002      | Generic                                   | Maryland            | Energy Administration<br>Dept. Natural Resources | Standard Offer Service              |
| 245. 02S-315EG<br>November 2002         | Public Service Company<br>of Colorado     | Colorado            | Fed. Executive Agencies                          | Rate of Return                      |
| 246. EL02-111-000<br>December 2002      | PJM/MISO                                  | FERC                | MD PSC   | Transmission Ratemaking             |
| 247. 02-0479<br>February 2003           | Commonwealth<br>Edison                    | Illinois            | Dept. of Energy                                  | POLR Service                        |
| 248. PL03-1-000<br>March 2003           | Generic                                   | FERC                | NASUCA   | Transmission<br>Pricing (Affidavit) |

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| 249. U-27136<br>April 2003                      | Entergy Louisiana                              | Louisiana           | Staff   | Purchase Power Contracts                             |
| 250. 8908 Phase II<br>July 2003                 | Generic  | Maryland            | Energy Administration<br>Dept. of Natural Resources | Standard Offer Service                               |
| 251. U-27192<br>June 2003                       | Entergy Louisiana<br>and Gulf States           | Louisiana           | LPSC Staff  | Purchase Power Contract<br>Cost Recovery             |
| 252. C2-99-1181<br>October 2003                 | Ohio Edison Company                            | U.S. District Court | U.S. Department of Justice, <u>et al.</u>           | Clean Air Act Compliance<br>Economic Impact (Report) |
| 253. RP03-398-000<br>December 2003              | Northern Natural Gas Co.                       | FERC                | Municipal Distributors<br>Group/Gas Task Force      | Rate of Return                                       |
| 254. 8738<br>December 2003                      | Generic  | Maryland            | Energy Admin Department<br>of Natural Resources     | Environmental Disclosure<br>(oral only)              |
| 255. U-27136<br>December 2003                   | Entergy Louisiana, Inc.                        | Louisiana           | PSC Staff   | Purchase Power Contracts                             |
| 256. U-27192, Phase II<br>October/December 2003 | Entergy Louisiana &<br>Entergy Gulf States     | Louisiana           | PSC Staff   | Purchase Power Contracts                             |
| 257. WC Docket 03-173<br>December 2003          | Generic  | FCC                 | MCI   | Cost of Capital (TELRIC)                             |
| 258. ER 030 20110<br>January 2004               | Atlantic City Electric                         | New Jersey          | Ratepayer Advocate                                  | Rate of Return                                       |
| 259. E-01345A-03-0437<br>January 2004           | Arizona Public Service Company                 | Arizona             | Federal Executive Agencies                          | Rate of Return                                       |
| 260. 03-10001<br>January 2004                   | Nevada Power Company                           | Nevada              | U.S. Dept. of Energy                                | Rate of Return                                       |
| 261. R-00049255<br>June 2004                    | PPL Elec. Utility                              | Pennsylvania        | Office of Consumer Advocate                         | Rate of Return                                       |
| 262. U-20925<br>July 2004                       | Entergy Louisiana, Inc.                        | Louisiana           | PSC Staff   | Rate of Return<br>Capacity Resources                 |
| 263. U-27866<br>September 2004                  | Southwest Electric Power Co.                   | Louisiana           | PSC Staff   | Purchase Power Contract                              |
| 264. U-27980<br>September 2004                  | Cleco Power                                    | Louisiana           | PSC Staff   | Purchase Power Contract                              |
| 265. U-27865<br>October 2004                    | Entergy Louisiana, Inc.<br>Entergy Gulf States | Louisiana           | PSC Staff   | Purchase Power Contract                              |



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| 266. RP04-155<br>December 2004        | Northern Natural<br>Gas Company          | FERC                | Municipal Distributors<br>Group/Gas Task Force | Rate of Return                                  |
| 267. U-27836<br>January 2005          | Entergy Louisiana/<br>Gulf States        | Louisiana           | PSC Staff                                      | Power plant Purchase<br>and Cost Recovery       |
| 268. U-199040 et al.<br>February 2005 | Entergy Gulf States/<br>Louisiana        | Louisiana           | PSC Staff                                      | Global Settlement,<br>Multiple rate proceedings |
| 269. EF03070532<br>March 2005         | Public Service Electric & Gas            | New Jersey          | Ratepayers Advocate                            | Securitization of Deferred Costs                |
| 270. 05-0159<br>June 2005             | Commonwealth Edison                      | Illinois            | Department of Energy                           | POLR Service                                    |
| 271. U-28804<br>June 2005             | Entergy Louisiana                        | Louisiana           | LPSC Staff                                     | QF Contract                                     |
| 272. U-28805<br>June 2005             | Entergy Gulf States                      | Louisiana           | LPSC Staff                                     | QF Contract                                     |
| 273. 05-0045-EI<br>June 2005          | Florida Power & Lt.                      | Florida             | Federal Executive Agencies                     | Rate of Return                                  |
| 274. 9037<br>July 2005                | Generic                                  | Maryland            | MD. Energy Administration                      | POLR Service                                    |
| 275. U-28155<br>August 2005           | Entergy Louisiana<br>Entergy Gulf States | Louisiana           | LPSC Staff                                     | Independent Coordinator<br>of Transmission Plan |
| 276. U-27866-A<br>September 2005      | Southwestern Electric<br>Power Company   | Louisiana           | LPSC Staff                                     | Purchase Power Contract                         |
| 277. U-28765<br>October 2005          | Cleco Power LLC                          | Louisiana           | LPSC Staff                                     | Purchase Power Contract                         |
| 278. U-27469<br>October 2005          | Entergy Louisiana<br>Entergy Gulf States | Louisiana           | LPSC Staff                                     | Avoided Cost Methodology                        |
| 279. A-313200F007<br>October 2005     | Sprint<br>(United of PA)                 | Pennsylvania        | Office of Consumer Advocate                    | Corporate Restructuring                         |
| 280. EM05020106<br>November 2005      | Public Service Electric<br>& Gas Company | New Jersey          | Ratepayer Advocate                             | Merger Issues                                   |
| 281. U-28765<br>December 2005         | Cleco Power LLC                          | Louisiana           | LPSC Staff                                     | Plant Certification, Financing, Rate Plan       |
| 282. U-29157<br>February 2006         | Cleco Power LLC                          | Louisiana           | LPSC Staff                                     | Storm Damage Financing                          |

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| 283. U-29204<br>March 2006             | Entergy Louisiana<br>Entergy Gulf States           | Louisiana                                       | LPSC Staff   | Purchase power contracts                         |
| 284. A-310325F006<br>March 2006        | Alltel   | Pennsylvania                                    | Office of Consumer Advocate                              | Merger, Corporate Restructuring                  |
| 285. 9056<br>March 2006                | Generic  | Maryland  | Maryland Energy<br>Administration                        | Standard Offer Service<br>Structure              |
| 286. C2-99-1182<br>April 2006          | American Electric<br>Power Utilities               | U. S. District Court<br>Southern District, Ohio | U. S. Department of Justice                              | New Source Review<br>Enforcement (expert report) |
| 287. EM05121058<br>April 2006          | Atlantic City<br>Electric                          | New Jersey                                      | Ratepayer Advocate                                       | Power plant Sale                                 |
| 288. ER05121018<br>June 2006           | Jersey Central Power<br>& Light Company            | New Jersey                                      | Ratepayer Advocate                                       | NUG Contracts Cost Recovery                      |
| 289. U-21496, Subdocket C<br>June 2006 | Cleco Power LLC                                    | Louisiana                                       | Commission Staff   | Rate Stabilization Plan                          |
| 290. GR0510085<br>June 2006            | Public Service Electric<br>& Gas Company           | New Jersey                                      | Ratepayer Advocate                                       | Rate of Return (gas services)                    |
| 291. R-000061366<br>July 2006          | Metropolitan Ed. Company<br>Penn. Electric Company | Pennsylvania                                    | Office of Consumer Advocate                              | Rate of Return                                   |
| 292. 9064<br>September 2006            | Generic  | Maryland  | Energy Administration                                    | Standard Offer Service                           |
| 293. U-29599<br>September 2006         | Cleco Power LLC                                    | Louisiana                                       | Commission Staff   | Purchase Power Contracts                         |
| 294. WR06030257<br>September 2006      | New Jersey American Water<br>Company               | New Jersey                                      | Rate Counsel   | Rate of Return                                   |
| 295. U-27866/U-29702<br>October 2006   | Southwestern Electric Power<br>Company             | Louisiana                                       | Commission Staff   | Purchase Power/Power Plant Certification         |
| 296. 9063<br>October 2006              | Generic  | Maryland  | Energy Administration<br>Department of Natural Resources | Generation Supply Policies                       |
| 297. EM06090638<br>November 2006       | Atlantic City Electric                             | New Jersey                                      | Rate Counsel   | Power Plant Sale                                 |
| 298. C-2000065942<br>November 2006     | Pike County Light & Power                          | Pennsylvania                                    | Consumer Advocate  | Generation Supply Service                        |
| 299. ER06060483<br>November 2006       | Rockland Electric Company                          | New Jersey                                      | Rate Counsel   | Rate of Return                                   |

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| 300. A-110150F0035<br>December 2006    | Duquesne Light Company                   | Pennsylvania        | Consumer Advocate           | Merger Issues                                      |
| 301. U-29203, Phase II<br>January 2007 | Entergy Gulf States<br>Entergy Louisiana | Louisiana           | Commission Staff            | Storm Damage Cost Allocation                       |
| 302. 06-11022<br>February 2007         | Nevada Power Company                     | Nevada              | U.S. Dept. of Energy        | Rate of Return                                     |
| 303. U-29526<br>March 2007             | Cleco Power                              | Louisiana           | Commission Staff            | Affiliate Transactions                             |
| 304. P-00072245<br>March 2007          | Pike County Light & Power                | Pennsylvania        | Consumer Advocate           | Provider of Last Resort Service                    |
| 305. P-00072247<br>March 2007          | Duquesne Light Company                   | Pennsylvania        | Consumer Advocate           | Provider of Last Resort Service                    |
| 306. EM07010026<br>May 2007            | Jersey Central Power<br>& Light Company  | New Jersey          | Rate Counsel                | Power Plant Sale                                   |
| 307. U-30050<br>June 2007              | Entergy Louisiana<br>Entergy Gulf States | Louisiana           | Commission Staff            | Purchase Power Contract                            |
| 308. U-29956<br>June 2007              | Entergy Louisiana                        | Louisiana           | Commission Staff            | Black Start Unit                                   |
| 309. U-29702<br>June 2007              | Southwestern Electric Power<br>Company   | Louisiana           | Commission Staff            | Power Plant Certification                          |
| 310. U-29955<br>July 2007              | Entergy Louisiana<br>Entergy Gulf States | Louisiana           | Commission Staff            | Purchase Power Contracts                           |
| 311. 2007-67<br>July 2007              | FairPoint Communications                 | Maine               | Office of Public Advocate   | Merger Financial Issues                            |
| 312. P-00072259<br>July 2007           | Metropolitan Edison Co.                  | Pennsylvania        | Office of Consumer Advocate | Purchase Power Contract Restructuring              |
| 313. EO07040278<br>September 2007      | Public Service Electric & Gas            | New Jersey          | Rate Counsel                | Solar Energy Program Financial<br>Issues           |
| 314. U-30192<br>September 2007         | Entergy Louisiana                        | Louisiana           | Commission Staff            | Power Plant Certification Ratemaking,<br>Financing |
| 315. 9117 (Phase II)<br>October 2007   | Generic (Electric)                       | Maryland            | Energy Administration       | Standard Offer Service Reliability                 |
| 316. U-30050<br>November 2007          | Entergy Gulf States                      | Louisiana           | Commission Staff            | Power Plant Acquisition                            |

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| 317. IPC-E-07-8<br>December 2007          | Idaho Power Co.                               | Idaho                     | U.S. Department of Energy                                      | Cost of Capital                              |
| 318. U-30422 (Phase I)<br>January 2008    | Entergy Gulf States                           | Louisiana                 | Commission Staff   | Purchase Power Contract                      |
| 319. U-29702 (Phase II)<br>February, 2008 | Southwestern Electric<br>Power Co.            | Louisiana                 | Commission Staff   | Power Plant Certification                    |
| 320. March 2008                           | Delmarva Power & Light                        | Delaware State Senate     | Senate Committee   | Wind Energy Economics                        |
| 321. U-30192 (Phase II)<br>March 2008     | Entergy Louisiana                             | Louisiana                 | Commission Staff   | Cash CWIP Policy, Credit Ratings             |
| 322. U-30422 (Phase II)<br>April 2008     | Entergy Gulf States - LA                      | Louisiana                 | Commission Staff   | Power Plant Acquisition                      |
| 323. U-29955 (Phase II)<br>April 2008     | Entergy Gulf States - LA<br>Entergy Louisiana | Louisiana                 | Commission Staff   | Purchase Power Contract                      |
| 324. GR-070110889<br>April 2008           | New Jersey Natural Gas<br>Company             | New Jersey                | Rate Counsel   | Cost of Capital                              |
| 325. WR-08010020<br>July 2008             | New Jersey American<br>Water Company          | New Jersey                | Rate Counsel   | Cost of Capital                              |
| 326. U-28804-A<br>August 2008             | Entergy Louisiana                             | Louisiana                 | Commission Staff   | Cogeneration Contract                        |
| 327. IP-99-1693C-M/S<br>August 2008       | Duke Energy Indiana                           | Federal District<br>Court | U.S. Department of Justice/<br>Environmental Protection Agency | Clean Air Act Compliance<br>(Expert Report)  |
| 328. U-30670<br>September 2008            | Entergy Louisiana                             | Louisiana                 | Commission Staff   | Nuclear Plant Equipment<br>Replacement       |
| 329. 9149<br>October 2008                 | Generic                                       | Maryland                  | Department of Natural Resources                                | Capacity Adequacy/Reliability                |
| 330. IPC-E-08-10<br>October 2008          | Idaho Power Company                           | Idaho                     | U.S. Department of Energy                                      | Cost of Capital                              |
| 331. U-30727<br>October 2008              | Cleco Power LLC                               | Louisiana                 | Commission Staff   | Purchased Power Contract                     |
| 332. U-30689-A<br>December 2008           | Cleco Power LLC                               | Louisiana                 | Commission Staff   | Transmission Upgrade Project                 |
| 333. IP-99-1693C-M/S<br>February 2009     | Duke Energy Indiana                           | Federal District<br>Court | U.S. Department of Justice/EPA                                 | Clean Air Act Compliance<br>(Oral Testimony) |

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| 334. U-30192, Phase II<br>February 2009 | Entergy Louisiana, LLC                       | Louisiana                           | Commission Staff             | CWIP Rate Request<br>Plant Allocation                    |
| 335. U-28805-B<br>February 2009         | Entergy Gulf States, LLC                     | Louisiana                           | Commission Staff             | Cogeneration Contract                                    |
| 336. P-2009-2093055, et al.<br>May 2009 | Metropolitan Edison<br>Pennsylvania Electric | Pennsylvania                        | Office of Consumer Advocate  | Default Service  |
| 337. U-30958<br>July 2009               | Cleco Power                                  | Louisiana                           | Commission Staff             | Purchase Power Contract                                  |
| 338. EO08050326<br>August 2009          | Jersey Central Power Light Co.               | New Jersey                          | Rate Counsel                 | Demand Response Cost Recovery                            |
| 339. GR09030195<br>August 2009          | Elizabethtown Gas                            | New Jersey                          | New Jersey Rate Counsel      | Cost of Capital  |
| 340. U-30422-A<br>August 2009           | Entergy Gulf States                          | Louisiana                           | Staff                        | Generating Unit Purchase                                 |
| 341. CV 1:99-01693<br>August 2009       | Duke Energy Indiana                          | Federal District<br>Court – Indiana | U. S. DOJ/EPA, <i>et al.</i> | Environmental Compliance Rate<br>Impacts (Expert Report) |
| 342. 4065<br>September 2009             | Narragansett Electric                        | Rhode Island                        | Division Staff               | Cost of Capital  |
| 343. U-30689<br>September 2009          | Cleco Power                                  | Louisiana                           | Staff                        | Cost of Capital, Rate Design, Other<br>Rate Case Issues  |
| 344. U-31147<br>October 2009            | Entergy Gulf States<br>Entergy Louisiana     | Louisiana                           | Staff                        | Purchase Power Contracts                                 |
| 345. U-30913<br>November 2009           | Cleco Power                                  | Louisiana                           | Staff                        | Certification of Generating Unit                         |
| 346. M-2009-2123951<br>November 2009    | West Penn Power                              | Pennsylvania                        | Office of Consumer Advocate  | Smart Meter Cost of Capital<br>(Surrebuttal Only)        |
| 347. GR09050422<br>November 2009        | Public Service<br>Electric & Gas Company     | New Jersey                          | Rate Counsel                 | Cost of Capital  |
| 348. D-09-49<br>November 2009           | Narragansett Electric                        | Rhode Island                        | Division Staff               | Securities Issuances                                     |
| 349. U-29702, Phase II<br>November 2009 | Southwestern Electric<br>Power Company       | Louisiana                           | Commission Staff             | Cash CWIP Recovery                                       |
| 350. U-30981<br>December 2009           | Entergy Louisiana<br>Entergy Gulf States     | Louisiana                           | Commission Staff             | Storm Damage Cost<br>Allocation                          |

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|      | <u>Docket Number</u>                 | <u>Utility</u>                           | <u>Jurisdiction</u>                     | <u>Client</u>              | <u>Subject</u>                                |
|------|--------------------------------------|--|---|----------------------------|---|
| 351. | U-31196 (ITA Phase)<br>February 2010 | Entergy Louisiana                        | Louisiana                               | Staff                      | Purchase Power Contract                       |
| 352. | ER09080668<br>March 2010             | Rockland Electric                        | New Jersey                              | Rate Counsel               | Rate of Return                                |
| 353. | GR10010035<br>May 2010               | South Jersey Gas Co.                     | New Jersey                              | Rate Counsel               | Rate of Return                                |
| 354. | P-2010-2157862<br>May 2010           | Pennsylvania Power Co.                   | Pennsylvania                            | Consumer Advocate          | Default Service Program                       |
| 355. | 10-CV-2275<br>June 2010              | Xcel Energy                              | U.S. District Court<br>Minnesota        | U.S. Dept. Justice/EPA     | Clean Air Act Enforcement                     |
| 356. | WR09120987<br>June 2010              | United Water New Jersey                  | New Jersey                              | Rate Counsel               | Rate of Return                                |
| 357. | U-30192, Phase III<br>June 2010      | Entergy Louisiana                        | Louisiana                               | Staff                      | Power Plant Cancellation Costs                |
| 358. | 31299<br>July 2010                   | Cleco Power                              | Louisiana                               | Staff                      | Securities Issuances                          |
| 359. | App. No. 1601162<br>July 2010        | EPCOR Water                              | Alberta, Canada                         | Regional Customer Group    | Cost of Capital                               |
| 360. | U-31196<br>July 2010                 | Entergy Louisiana                        | Louisiana                               | Staff                      | Purchase Power Contract                       |
| 361. | 2:10-CV-13101<br>August 2010         | Detroit Edison                           | U.S. District Court<br>Eastern Michigan | U.S. Dept. of Justice/EPA  | Clean Air Act Enforcement                     |
| 362. | U-31196<br>August 2010               | Entergy Louisiana<br>Entergy Gulf States | Louisiana                               | Staff                      | Generating Unit Purchase and<br>Cost Recovery |
| 363. | Case No. 9233<br>October 2010        | Potomac Edison<br>Company                | Maryland                                | Energy Administration      | Merger Issues                                 |
| 364. | 2010-2194652<br>November 2010        | Pike County Light & Power                | Pennsylvania                            | Consumer Advocate          | Default Service Plan                          |
| 365. | 2010-2213369<br>April 2011           | Duquesne Light Company                   | Pennsylvania                            | Consumer Advocate          | Merger Issues                                 |
| 366. | U-31841<br>May 2011                  | Entergy Gulf States                      | Louisiana                               | Staff                      | Purchase Power Agreement                      |
| 367. | 11-06006<br>September 2011           | Nevada Power                             | Nevada                                  | U. S. Department of Energy | Cost of Capital                               |

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|------|------------------------|---------------------------|---------------------|------------------------------|----------------|
| 368. | 9271<br>September 2011 | Exelon/Constellation      | Maryland            | MD Energy Administration     | Merger Savings |
| 369. | 4255<br>September 2011 | United Water Rhode Island | Rhode Island        | Division of Public Utilities | Rate of Return |