

Exhibit List

1. C-Team Presentation on EE Plan Regulatory Review Considerations – October 19, 2023
2. RI Energy EERMC Equity Update – October 19, 2023
3. RI Workforce Needs Assessment
4. RI Small Business Program Process Evaluation
5. Approved EERMC 2024-2026 EE Plan Priorities – March 16, 2023
6. RI Energy EE Plan Presentation – September 28, 2023
7. Draft September 14, 2023 EERMC Meeting Minutes
8. RI Energy EE Plan Presentation – September 14, 2023
9. C-Team 2024-2026 Three-Year Plan and Market Potential Study LEAD Session Presentation
10. Draft November 28, 2023 EERMC LEAD Session Meeting Minutes
11. MA Equity Targets Presentation – November 22, 2022
12. EERMC 2024-2026 EE Plan Priorities and Open Items Memo – December 13, 2022
13. EERMC 2024-2026 EE Plan Priorities Presentation – December 13, 2022
14. MPS Data Refresh Proposal Recommendation
15. EERMC 2024-2026 EE Plan Priorities Memo – January 17, 2022
16. EERMC 2024-2026 EE Plan Priorities Presentation – January 17, 2022
17. MPS Data Refresh Update – January 17, 2023
18. Draft January 19, 2023 EERMC Meeting Minutes
19. Draft February 16, 2023 EERMC Meeting Minutes
20. MPS Data Refresh Update – March 16, 2023
21. Draft March 16, 2023 EERMC Meeting Minutes
22. EERMC-Recommended 2024-2026 Targets
23. RI Energy 2024-2026 EE Plan Outline Memo
24. RI Energy 2024-2026 EE Plan Outline Memo Presentation – April 20, 2023
25. Draft April 20, 2023 EERMC Meeting Minutes
26. 2024-2026 Plan Outline Memo C-Team Comments
27. 2024-2026 Three-Year Plan Narrative First Draft
28. RI Energy 2024-2026 Program Updates for EERMC
29. RI Energy 2024-2026 Plan Presentation – June 15, 2023
30. C-Team First Draft 2024-2026 Plan Presentation – June 13, 2023
31. Draft June 15, 2023 EERMC Meeting Minutes
32. RI Energy 3YP Presentation – July 20, 2023
33. C-Team First Draft 2023 Presentation Main Body – July 18, 2023
34. Draft July 20, 2023 EERMC Meeting Minutes
35. Draft August 17, 2023 EERMC Meeting Minutes
36. RI Energy 2024 Plan Presentation for EERMC – August 17, 2023
37. C-Team First Draft 2024 Plan Presentation – August 17, 2023
38. RI Energy Plan Presentation for EERMC – September 14, 2023
39. C-Team 2024-2026 Second Draft Presentation – September 14, 2023
40. Draft September 14, 2023 EERMC Meeting Minutes
41. EERMC C-Team Final Comments Memo – September 20, 2023
42. C-Team 2024 Annual Plan Update Presentation – September 28, 2023
43. C-Team 2024-2026 Three Year Plan Update Presentation – September 28, 2023

44. RI Energy EE Plan Update Presentation for EERMC – September 28, 2023
45. Draft September 28, 2023 EERMC Meeting Minutes
46. EERMC Memo to the Equity Working Group
47. RI EWG Draft Year 3 Recommendations Actions Metrics Matrix – C-Team Edits
48. RI Energy EWG Year 3 Matrix Initial Review