

Division 7-42

Request:

Provide all documents that compare in detail PPL's proposed electric utility operational model in Rhode Island with National Grid's current operational model. Please include all documents that delineate functions and/or infrastructure that are the same as National Grid, that are in addition to National Grid, or that will be less than National Grid currently provides.

Response:

PPL's proposed electric utility operational model was designed leveraging current state information provided by National Grid, input from PPL's electric utility leadership, and input from the incoming PPL Rhode Island Electric Senior Director, who will be joining the Rhode Island leadership team from National Grid. There is currently no documentation that directly compares in detail the two organizations.

PPL reviewed and considered National Grid's current state electric operational model when designing the new PPL Rhode Island organization. The current National Grid operating model is broken down as follows:

- Electric Asset Management & Engineering
- Workplan Development & Resource Management
- Project Management & Construction
- Operations, Maintenance & Construction
- T&D Control
- Emergency Planning & Response

The proposed PPL Rhode Island electric utility operational model does not contemplate any significant changes to the types of functions already provided directly within Narragansett, or by National Grid USA Service Company, Inc. (the "Service Company"). The major differences in the Rhode Island operational model are where the functions will be based, and if the functions will be dedicated fully to Rhode Island, or support both Pennsylvania and Rhode Island.

In most cases, the PPL operational model has designed dedicated Rhode Island functions and organizations that currently support multiple jurisdictions at National Grid. These include the following, which will be based out of Rhode Island:

- Distribution Control
- Work & Resource Management

PPL CORPORATION, PPL RHODE ISLAND HOLDINGS, LLC,
NATIONAL GRID USA, and THE NARRAGANSETT ELECTRIC COMPANY

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- Distribution Engineering & Asset Management
- Project Management & Construction

PPL plans to support certain functions out of PPL's existing Pennsylvania organizations for both Pennsylvania and Rhode Island operations and would operate similar to how National Grid provides those functions today from the Service Company. These include the following and would be based out of Pennsylvania:

- Transmission & Substation planning, engineering, and asset management
- Transmission Control

The following graphic depicts the high level functional operating model for Rhode Island electric operations.

Rhode Island Located & Managed



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Supplemental Response:

PPL and PPL RI refer to Attachment PPL-DIV 1-54-1 for additional information responsive to this request.